Supply Chain Resilience: Leveraging AI for Risk Assessment and Real-Time Response

Yetunde Adeoye¹, Kehinde Teniade Adesiyan², Adeyemi Adewunmi Olalemi³, Tunde Ogunyankinnu⁴, Akintunde Akinyele Osunkanmibi⁵, Joseph Egbemhenghe⁶.

¹LADOKE AKINTOLA UNIVERSITY OF TECHNOLOGY, OGBOMOSHO, NIGERIA ²COVENTRY UNIVERSITY, PRIORY STR, COVENTRY, UNITED KINGDOM, CV1 5FB ³UNIVERSITY OF CALIFORNIA, DAVIS 1 SHIELD AVENUE, DAVIS, CALIFONIA 95616 ⁴UNIVERSITY OF SURREY, GUILDFORD, UK. ⁵SHEFFIELD HALLAM UNIVERSITY, HOWARD STREET, SHEFFIELD, S1 1WB, UK ⁶KOGI STATE UNIVERSITY ANYIGBA, NIGERIA (PRINCE ABUBAKAR AUDI UNIVERSITY)

Abstract

Supply chain resilience has emerged as a critical priority in the face of global crises, such as pandemics, geopolitical tensions, and natural disasters. These disruptions expose vulnerabilities within global supply networks, emphasizing the need for innovative approaches to risk assessment, disruption prediction, and realtime response. Artificial Intelligence (AI) offers transformative capabilities in these domains, empowering supply chains to withstand and recover from crises effectively. Artificial intelligence enhances risk assessment by analyzing vast datasets to identify potential vulnerabilities and predict disruptions. Machine learning algorithms evaluate historical and real-time data, considering variables like geopolitical events, weather patterns, and supplier reliability. Predictive models, combined with Natural Language Processing (NLP), analyze news, social media, and market trends to detect emerging risks. For instance, AI-driven early warning systems during the COVID-19 pandemic provided actionable insights, enabling proactive mitigation strategies. During crises, real-time tracking and response become indispensable. AI integrates Internet of Things (IoT) devices and blockchain technology to provide end-to-end visibility across supply networks. This ensures continuous monitoring of goods and assets, detecting delays or damage in transit. AI systems facilitate dynamic rerouting, resource allocation, and decision-making, minimizing downtime and costs. Companies like Amazon and Maersk have successfully employed AI for crisis management, ensuring operational continuity during global disruptions, Post-crisis, AI supports adaptation and recovery, enabling data-driven evaluations and strategy refinement. Digital twinsvirtual replicas of supply chainsallow simulation of scenarios to test resilience against future disruptions. AI-driven insights also guide diversification of suppliers and markets, reducing dependence on single sources. Despite its potential, implementing AI in supply chains poses challenges, including data quality, scalability, and ethical concerns. However, as industries continue to embrace AI, its role in building agile, resilient supply chains is undeniable. By leveraging AI, businesses can navigate crises with enhanced efficiency, securing their position in an increasingly volatile global economy.

Keywords: Supply chain resilience, Artificial intelligence, Post global crises, Prediction

Date of Submission: 17-01-2025 Date of acceptance: 31-01-2025

I. Introduction

Supply chain resilience is the capacity of a supply chain to prepare for, adapt to, and recover from unexpected disruptions while maintaining functionality (Katsaliaki*et al.*, 2022). This concept has gained critical importance in today's interconnected global economy, where supply chains are the lifeline of industries and societies (Agupugo and Tochukwu, 2021). Efficient supply chains enable the flow of goods, services, and information, directly impacting economic growth, employment, and consumer satisfaction. In global trade, resilient supply chains ensure the uninterrupted movement of raw materials, components, and finished products across regions, even under challenging circumstances (Yu *et al.*, 2021). The COVID-19 pandemic underscored the significance of supply chain resilience, as disruptions in manufacturing, transportation, and logistics led to shortages of essential goods, from medical supplies to consumer products. Similarly, geopolitical conflicts like the Russia-Ukraine war have highlighted the vulnerability of global supply networks, particularly in energy and food sectors (Jagtap *et al.*, 2022). In this context, strengthening supply chain resilience is essential to mitigate risks and sustain economic and societal stability (Agupugo*et al.*, 2022).

The inherent complexity and interconnection of global supply chains present a number of issues (Sharma et al., 2022). One well-known example is the disruption brought on by pandemics like COVID-19, which stopped global shipping and production and had a domino impact on other businesses. By enforcing tariffs, sanctions, and logistical obstacles, geopolitical tensions like trade wars and regional crises make supply chains even more difficult (Subhash, 2022). Networks for transportation and production are also disrupted by natural disasters like hurricanes, floods, and earthquakes. Significant obstacles are also presented by the growing complexity of supply chains. Several levels of suppliers, manufacturers, distributors, and retailers dispersed across different regions are frequently a part of contemporary supply networks (Manuel et al., 2024). It is challenging to recognize weaknesses, foresee disruptions, and react appropriately because of its complexity. Moreover, dependencies on single suppliers or regions for critical resources amplify risks, as seen in the semiconductor industry's reliance on specific manufacturers and regions (Lamsal *et al.*, 2023; Agupugo*et al.*, 2024).

Artificial Intelligence (AI) has emerged as a transformative tool for enhancing supply chain resilience (Modgil et al., 2022). Its ability to process large volumes of data, identify patterns, and provide actionable insights makes it invaluable in addressing the challenges of modern supply chains. AI plays a pivotal role in risk assessment by analyzing historical and real-time data to identify vulnerabilities and forecast potential disruptions. Machine learning algorithms can predict risks stemming from supplier performance, weather conditions, geopolitical events, or market dynamics (Kalusivalingamet al., 2022). In disruption prediction, AIdriven models use predictive analytics and Natural Language Processing (NLP) to detect early warning signs of potential crises. For example, AI systems can analyze news, social media, and market reports to identify emerging risks, such as impending labor strikes or political unrest. This enables proactive decision-making, minimizing the impact of disruptions. AI also excels in real-time tracking and response (Nimmagadda, 2021). By integrating Internet of Things (IoT) devices, AI provides end-to-end visibility of goods and assets, allowing supply chain managers to monitor shipments and inventory levels continuously. Blockchain technology further enhances transparency and security. In the event of a disruption, AI systems facilitate dynamic rerouting of goods, optimized resource allocation, and agile decision-making, ensuring minimal downtime and losses. As global crises become more frequent and severe, the integration of AI into supply chain management is no longer optional but essential. AI's potential to enhance resilience through predictive capabilities, real-time monitoring, and adaptive responses positions it as a critical enabler of robust and sustainable supply chains (Naz et al., 2022).

II. Leveraging AI for Risk Assessment and Disruption Prediction

Natural disasters and geopolitical conflicts are only two of the hazards that supply chains confront in the increasingly interconnected global economy. Building resilient supply networks now depends on utilizing artificial intelligence (AI) for risk assessment and disruption prediction. Table 1 outlines how AI is used to predict disruptions and evaluate risks in the development of strong supply networks (Agupugo et al., 2022; Ganesh and Kalpana, 2022). AI is a vital tool for risk mitigation and supply chain continuity because of its capacity to handle enormous volumes of data and produce insights that can be put to use.

Category	Applications	Details
Risk Assessment	Identification of Potential Risks	Artificial intelligence (AI) analyzes historical dat to identify recurring risks, including supply chai disruptions and failures.
	Real-Time Risk Monitoring	AI-powered systems use IoT and real-time data t monitor potential risks like weather events of delays.
	Risk Scoring and Prioritization	AI-powered systems use IoT and real-time data t monitor potential risks like weather events of delays.
Disruption Prediction	Demand-Supply Imbalances Prediction Natural Disaster Forecasting	Predictive models identify mismatches in deman and supply to avoid shortages or overstocking. AI uses meteorological data and predictiv analytics to anticipate disruptions caused b natural events.
	Supplier Failure Predictions	AI evaluates supplier performance and predict potential failures or non-compliance risks.
Data Analysis and Forecasting	Scenario Modeling and Simulations	AI simulates disruption scenarios, providin insights into the potential impact on the supply chain.
Operational Efficiency	Inventory Optimization	AI ensures inventory levels are maintained t mitigate risks of overstocking or stockouts.
Collaboration and Visibility	Enhanced Supply Chain	AI-powered platforms provide end-to-en

 Table 1: Important applications of artificial intelligence (AI) in predicting disruptions and assessing risks in the construction of robust supply networks (Ganesh and Kalpana, 2022)

	Visibility	visibility, ensuring all stakeholders are informed of
Sustainability and Resilience	Sustainability Risk Assessment	risks. AI evaluates environmental risks and supports sustainable sourcing strategies.

As illustrated in figure 1, artificial intelligence (AI) transforms risk assessment by facilitating a thorough examination of supply chain vulnerabilities via predictive analytics (Groenewald et al., 2024). The intricacy and interdependencies of contemporary supply chains are frequently overlooked by traditional approaches (Bier et al., 2020). AI systems, on the other hand, assess massive datasets, such as demand trends, transportation dependability, and supplier performance, using machine learning (ML) techniques. By identifying possible hazards and bottlenecks, these models offer a more sophisticated comprehension of vulnerabilities. For instance, using past traffic patterns and meteorological data, predictive analytics can determine the probability of delays in important maritime routes (Barrie et al., 2024). Supply chain managers can take proactive steps, including rerouting shipments or diversifying sources, by anticipating these risks. Machine learning algorithms further enhance risk assessment by continuously learning and adapting to new data. These systems can detect anomalies and trends that might signal emerging threats, such as a decline in supplier reliability or an unexpected surge in demand. For instance, during the COVID-19 pandemic, companies using AI tools were able to predict shortages of medical supplies by analyzing data from global markets, enabling timely adjustments. Case studies highlight the effectiveness of AI in risk assessment. A leading automotive manufacturer, for example, implemented an AI-powered risk analysis platform that identified vulnerabilities in its supplier network (Elahi et al., 2021). By addressing these risks, the company reduced production delays by 25% and improved overall efficiency.

Predicting disruptions is another critical area where AI excels. Historical data combined with external factors, such as weather patterns, geopolitical events, and market dynamics, can be analyzed using AI-driven models to forecast potential crises (Cao, 2022). For example, predictive models can assess the impact of severe weather on transportation networks, enabling companies to adjust shipping schedules and mitigate delays. Early warning systems powered by AI are particularly valuable in disruption prediction (Munawar et al., 2022). These systems continuously monitor data streams to detect early signs of potential threats. For instance, during the 2021 Suez Canal blockage, AI-driven analytics helped several companies anticipate prolonged delays, allowing them to pivot to alternative routes or suppliers in real-time. Natural Language Processing (NLP) is a crucial AI technology used in disruption prediction. NLP tools scan unstructured data from news articles, industry reports, and social media to identify emerging risks (Nistor and Zadobrischi, 2022). For example, an AI platform might flag potential labor strikes at a key supplier based on recent news articles and union activity. This early detection allows companies to prepare contingency plans before the disruption materializes. The integration of NLP into AI systems has proven particularly effective during geopolitical crises. For example, during the Russia-Ukraine conflict, AI tools equipped with NLP alerted companies to the growing risks in the region, enabling them to shift operations or source materials from alternative suppliers. AI-powered risk assessment and disruption prediction are transforming supply chain management (Agupugo, 2023). By leveraging predictive analytics, machine learning, and NLP, businesses can identify vulnerabilities, anticipate disruptions, and respond proactively. These capabilities not only enhance supply chain resilience but also provide a competitive advantage in an era of increasing uncertainty. As AI technologies continue to advance, their role in risk management and disruption prediction will become even more integral to sustaining global supply chains.

Al driving the smart supply chain management

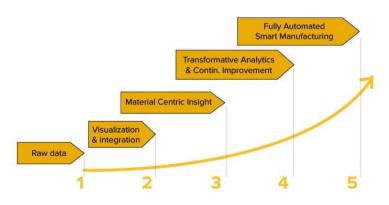


Figure 1: Supply chain management with AI (Groenewald et al., 2024)

2.1 Real-Time Tracking and Response During Global Crises

Pandemics, natural disasters, and geopolitical wars are examples of global crises that have revealed supply chain weaknesses. To mitigate the effects of these interruptions and maintain supply chain operations' efficiency and continuity, real-time tracking and AI-driven reaction tactics are essential (Bassey et al., 2024). Businesses may increase visibility, make better decisions, and flexibly adjust to quickly changing conditions by utilizing cutting-edge technologies. The integration of the Internet of Things (IoT) and Artificial Intelligence (AI) has revolutionized real-time tracking in supply chains as shown in figure 2 (Nahret al., 2021; Singh et al., 2023). IoT devices, such as GPS trackers and sensors, monitor goods and assets continuously, providing critical data on location, temperature, humidity, and condition. AI analyzes this data in real time, detecting anomalies such as delays, route deviations, or environmental risks. This combination enables supply chain managers to address issues proactively, minimizing losses and delays. For instance, perishable goods like vaccines can be tracked and managed effectively to ensure they remain within specified temperature ranges. Blockchain technology further enhances tracking by ensuring secure and transparent data sharing among stakeholders. A decentralized ledger records every transaction or movement of goods, creating an immutable record that all parties can access in real time (Helo and Shamsuzzoha, 2020). This fosters trust and accountability, particularly in multi-tiered supply chains. For example, Walmart uses blockchain to track its food supply chain, reducing the time required to trace contaminated products from days to mere seconds, ensuring swift and effective recalls. Numerous companies have successfully implemented AI for real-time supply chain visibility. For instance, DHL uses AI-powered analytics and IoT devices to optimize its logistics operations, providing customers with accurate tracking updates and improving delivery times. Similarly, Maersk integrates IoT sensors and AI to monitor container shipments, enabling proactive decision-making during transit disruptions (Durliket al., 2023).

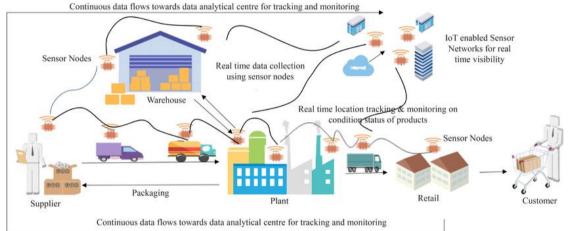


Figure 2: Sensor networks in an industrial IoT-based sustainable smart supply chain system (Singh et al., 2023)

Because AI-driven response strategies allow for dynamic resource allocation and rerouting, they are essential to crisis management. Artificial intelligence (AI) systems evaluate real-time data to prioritize important shipments, find other routes, and effectively reallocate resources when disruptions arise (Hassan and Mhmood, 2021). For instance, businesses utilizing AI were able to swiftly reroute supplies via alternate maritime routes or air freight options during the 2021 Suez Canal bottleneck, reducing delays. AI-powered decision-support systems improve crisis management by offering practical advice and insights. These systems assess various scenarios using simulation and predictive modeling, enabling managers to make well-informed choices under duress. For instance, digital twins virtual replicas of supply chain networks simulate the impact of disruptions, enabling companies to test response strategies and identify the most effective solutions. AI also strengthens communication among stakeholders during crises. AI-powered platforms facilitate seamless information sharing, ensuring that suppliers, manufacturers, distributors, and customers remain aligned (Thumburu, 2022). Chatbots and automated notification systems provide timely updates, reducing uncertainty and enhancing collaboration. For example, IBM's Watson Supply Chain Insights uses AI to analyze data and generate real-time alerts, enabling faster resolution of issues and improving stakeholder coordination. Real-time tracking technologies and AI-driven response strategies are indispensable in navigating global supply chain disruptions. By integrating IoT and blockchain for visibility and leveraging AI for adaptive response, companies can mitigate risks, optimize operations, and maintain stakeholder trust during crises. As these technologies continue to evolve, their potential to enhance supply chain resilience will play a pivotal role in supporting global trade and economic stability in an increasingly volatile world (Ali et al., 2022).

2.2 Post-Crisis Adaptation and Recovery

After a global crisis, supply chains need to recover and adjust in order to return to normal while getting ready for other disruptions. As seen in figure 3, post-crisis adaptation depends on utilizing technology, especially artificial intelligence (AI), to assess historical performance, improve tactics, and create a more robust and flexible supply chain (Kerle et al., 2019; Gotz et al., 2020). By examining enormous volumes of data to find inefficiencies, bottlenecks, and vulnerabilities revealed during the crisis, artificial intelligence analytics play a crucial part in post-crisis assessments. AI can offer practical insights for enhancing supply chain resilience by examining supplier performance, inventory shortages, and transportation delays (Zarei et al., 2019). For instance, machine learning algorithms can detect patterns in data that reveal weak links in supplier networks or transportation routes, enabling targeted interventions. Using AI-driven insights, companies can adjust their supply chain strategies to minimize the likelihood of similar disruptions in the future. This may involve revising inventory management practices, adopting just-in-case inventory models to buffer against sudden demand surges, or increasing reliance on predictive analytics to anticipate risks (Balkhi et al., 2022). During the COVID-19 pandemic, businesses that integrated AI tools into their supply chain evaluations were able to recalibrate inventory levels and diversify suppliers, reducing their vulnerability to future disruptions. The continuous improvement process facilitated by AI ensures that lessons learned from one crisis translate into more robust practices for the next, fostering a cycle of resilience and preparedness.

Businesses need to create resilient and flexible supply networks if they want to prosper in an uncertain climate. A potent technique for scenario planning and simulation is the use of digital twins, which are virtual representations of actual supply chain networks (Nguyen et al., 2022). These AI-powered models enable businesses to assess possible reaction plans and model the effects of different disruptions, such natural catastrophes or geopolitical conflicts. Supply chain managers can use digital twins to stress-test their networks and find vulnerabilities, which facilitates the implementation of preventive measures. For example, Procter & Gamble uses digital twins to optimize its supply chain, achieving greater flexibility and responsiveness to market changes. AI also facilitates diversification of suppliers and markets, which is essential for reducing dependency on single points of failure. Machine learning algorithms analyze global supplier data to identify potential partners that meet quality, cost, and reliability criteria (Wu *et al.*, 2020). By diversifying their supplier base and expanding into new markets, companies can mitigate risks associated with regional disruptions. For example, Apple has leveraged AI to expand its supplier network beyond China, reducing its exposure to geopolitical risks.

Investing in AI training and infrastructure is another cornerstone of building a resilient supply chain (Sanders *et al.*, 2019). Companies must equip their workforce with the skills needed to operate AI-driven tools effectively. Training programs focused on AI analytics, predictive modeling, and decision-support systems ensure that employees can leverage technology to its full potential. Simultaneously, investing in scalable AI infrastructure, such as cloud-based platforms and IoT integration, provides the foundation for advanced analytics and real-time tracking capabilities. Post-crisis adaptation and recovery depend on applying lessons learned through AI analytics and building resilient and agile supply chains. The use of digital twins for scenario planning, AI-driven supplier diversification, and strategic investment in technology and training equips companies to face future challenges with confidence (Cooke, 2021; Helo and Hao, 2022). As global crises become increasingly frequent and complex, the integration of AI into supply chain management will be a critical factor in ensuring long-term success and stability.

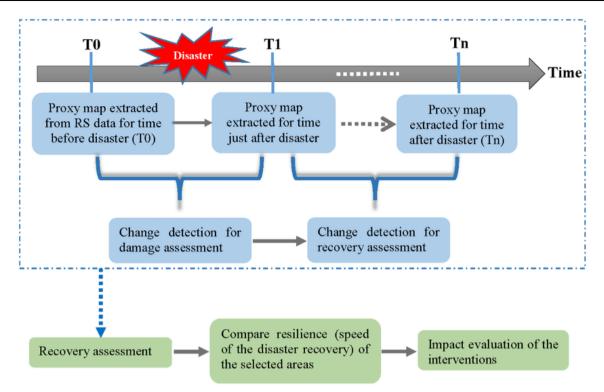


Figure 3: The conceptual framework that links effect evaluation and post-disaster recovery assessment utilizing proxies based on remote sensing (Kerle *et al.*, 2019).

2.3 Challenges in Implementing AI for Supply Chain Resilience

The adoption of Artificial Intelligence (AI) for enhancing supply chain resilience holds significant potential, yet its implementation is fraught with challenges (Cohen and Kouvelis, 2021). These challenges stem from issues related to data quality and availability, scalability and cost, and ethical and security concerns as explain in table 2 (Shah *et al.*, 2023). Understanding and addressing these obstacles is crucial for businesses aiming to leverage AI to improve supply chain performance and adaptability.

For artificial intelligence systems to produce precise insights and forecasts, high-quality, real-time data is essential (Boppiniti, 2021). However, the efficacy of AI technologies is limited in many supply chain networks due to fragmented or outdated data. Prediction errors and less-than-ideal decision-making can result from inconsistent data inputs, such as missing shipment records or inaccurate supplier information. Furthermore, the issue is made worse by the presence of data silos within enterprises. In order to handle inventory, logistics, and supplier relationships, various departments and stakeholders frequently employ different systems, which leads to a lack of interoperability. It takes a lot of work and resources to combine numerous data sources into a single system that AI algorithms can evaluate. Overcoming these challenges requires investment in advanced data management solutions, such as cloud platforms and IoT sensors, to ensure real-time data collection and seamless integration (Munagandla*et al.*, 2022). Companies must also adopt standardized protocols for data sharing and interoperability across their networks to maximize the potential of AI-driven analytics.

Implementing AI in supply chain operations involves significant costs, including hardware, software, and workforce training. Small and medium-sized enterprises (SMEs) often struggle to afford the upfront investment required for AI tools, which creates a barrier to adoption (Aarstad and Saidl, 2019). Even for large organizations, scaling AI solutions across a global supply chain presents logistical and financial challenges. Balancing these costs with the potential benefits of AI implementation is a critical concern. While AI promises long-term efficiencies and risk mitigation, the short-term financial burden can deter businesses from adopting these technologies. Companies must also account for ongoing maintenance costs, such as updating algorithms, integrating new data sources, and ensuring cybersecurity. To address scalability issues, businesses can explore modular AI systems that allow incremental adoption, focusing on high-impact areas first. Cloud-based AI platforms also offer cost-effective scalability by reducing the need for extensive in-house infrastructure.

Category	Challenges	Details
Data Challenges	Data Availability	Lack of comprehensive and high-quality data for
-	·	AI training and prediction.
	Data Integration	Difficulty in consolidating data from diverse
		systems, formats, and supply chain partners.
	Real-Time Data Accessibility	Limited access to real-time data due to
		infrastructure or technological constraints.
Technological Challenges	Complexity of AI Models	Development and deployment of AI models
		require advanced technical expertise.
	Scalability Issues	Challenges in scaling AI solutions across global
		supply chain networks.
	Dependence on Legacy Systems	Compatibility issues with older, non-digitalized
		supply chain systems.
Operational Challenges	Resistance to Change	Reluctance among stakeholders to adopt AI-
		driven decision-making processes.
	Lack of Skilled Workforce	Shortage of personnel trained in both AI and
		supply chain management.
	High Implementation Costs	Significant investment required for AI tools,
		infrastructure, and training.
Risk Management Challenges	Limited Predictive Accuracy	AI may struggle with predicting low-frequency
		but high-impact disruptions.
Ethical and Security Issues	Data Privacy Concerns	Sharing sensitive data across supply chain
		networks raises privacy and compliance
		concerns.
Economic and Market	Unpredictable Market	Rapidly changing market trends may reduce the
Challenges	Conditions	accuracy and relevance of AI predictions.
Sustainability Challenges	Environmental Impacts of AI	Energy-intensive AI systems may conflict with
Sustainability Chancinges	Infrastructure	sustainability goals in supply chain resilience.

Table 2: Highlighting the difficulties in applying AI to supply chain resilience, especially in the areas of risk assessment and real-time reaction (Shah *et al.*, 2023)

Another major obstacle is ethical issues, such as reducing biases in AI algorithms. Unfair decisionmaking could result from AI systems trained on historical data unintentionally reinforcing preexisting biases (Schwartz et al., 2022). For example, an AI model may disadvantage smaller or more diversified vendors by favoring some suppliers over others based on biased training data. Careful observation and recurring auditing of model performance are necessary to guarantee the equity and openness of AI algorithms. Because supply chains entail the sharing of sensitive data among numerous parties, data security presents extra difficulties. Concern over the possibility of cyberattacks against AI systems or the data they handle is growing, especially as supply chain networks are more digitalized. A breach could compromise not only operational efficiency but also the privacy and trust of partners and customers.

Mitigating these risks requires robust cybersecurity measures, such as encryption, multi-factor authentication, and real-time threat monitoring. Businesses must also establish clear ethical guidelines for AI use, ensuring compliance with regulations and fostering trust among stakeholders (Shneiderman, 2020). While AI offers transformative potential for supply chain resilience, its implementation is hindered by challenges related to data quality, scalability, cost, and ethical and security concerns. Addressing these obstacles requires a strategic approach that prioritizes data management, cost-effective solutions, and robust ethical and cybersecurity frameworks. By overcoming these barriers, businesses can unlock the full potential of AI, creating supply chains that are not only resilient but also equitable and secure.

2.4 Case Studies

Case studies provide valuable insights into how industries have successfully leveraged Artificial Intelligence (AI) to enhance supply chain resilience. From healthcare to retail, AI has demonstrated its potential in mitigating risks and adapting to disruptions (Nayal *et al.*, 2022). Additionally, lessons from recent global crises, including the COVID-19 pandemic and natural disasters, underscore the transformative role of AI in navigating supply chain challenges.

In the healthcare industry, AI has revolutionized supply chain operations, particularly during emergencies. For instance, IBM Watson's AI platform was employed to optimize the distribution of personal protective equipment (PPE) during the COVID-19 pandemic. By analyzing real-time data on inventory, demand forecasts, and transportation availability, the system ensured that critical resources reached areas with the greatest need, minimizing delays and shortages (Kaul and Khurana, 2022; Zhan *et al.*, 2022). The manufacturing sector has also benefited from AI-driven resilience strategies. General Electric (GE), for example, employs AI-powered predictive maintenance tools to monitor equipment performance across its supply chain. By analyzing sensor data from production machinery, these tools predict potential failures, enabling proactive repairs and reducing costly downtime. This approach has improved GE's supply chain reliability and efficiency. In the retail

industry, Amazon's use of AI for inventory management and demand forecasting is a prime example. The company utilizes machine learning algorithms to predict customer demand with remarkable accuracy, allowing it to optimize inventory levels and minimize stockouts (Gayam *et al.*, 2021). During peak shopping periods, such as holidays, AI ensures that fulfillment centers operate smoothly despite high demand, bolstering overall supply chain resilience.

The COVID-19 pandemic exposed vulnerabilities in global supply chains but also highlighted the adaptability of companies that leveraged AI. For instance, Maersk, a leading shipping company, integrated AI tools to manage disruptions in global shipping lanes. By analyzing real-time data from ports, weather patterns, and geopolitical developments, Maersk's AI systems provided early warnings of delays and recommended alternative shipping routes (Kuznetsova and Podbiralina, 2022). This approach minimized disruptions and maintained customer satisfaction during a challenging period. Another example comes from PepsiCo, which used AI during the pandemic to manage surges in demand for its products. AI models analyzed purchasing trends and real-time sales data, enabling the company to prioritize high-demand items and adjust its production and distribution schedules accordingly (Bao, 2022). This flexibility ensured that PepsiCo could meet customer expectations despite widespread disruptions. Responses to natural disasters also offer valuable lessons. After Hurricane Harvey disrupted supply chains in Texas, AI tools were used to assess the damage and reroute shipments. Walmart, for instance, utilized AI-powered mapping systems to identify the quickest alternative routes for its trucks, ensuring the timely delivery of essential goods to affected areas.

Geopolitical events, such as the U.S.-China trade tensions, have prompted companies to adopt AI for supply chain diversification. Nike, for example, employs AI to identify and onboard suppliers in new regions, reducing reliance on specific markets and mitigating risks associated with trade restrictions or tariffs.Case studies from diverse industries illustrate the transformative impact of AI in enhancing supply chain resilience. Successful applications in healthcare, manufacturing, and retail showcase the adaptability and efficiency that AI brings to complex networks. Moreover, lessons from global crises such as the COVID-19 pandemic and natural disasters underscore the importance of AI in navigating disruptions and building more robust supply chains. As businesses continue to face an unpredictable global environment, the strategic integration of AI will remain essential for achieving long-term resilience and competitiveness (Elali, 2021).

2.4 Future Directions in AI-Driven Supply Chain Resilience

Thanks to new technologies and cooperative frameworks, artificial intelligence's (AI) contribution to improving supply chain resilience is always changing. Supply chain management could be completely transformed by cutting-edge AI advancements like generative AI and quantum computing (Gill et al., 2022). At the same time, developing industry-wide cooperation and standardization is essential to building stronger, more integrated global supply chains. Decision-making and supply chain planning are about to undergo a radical change thanks to generative AI. Generative AI may generate new data patterns and scenarios to simulate supply chain behaviors under different settings, in contrast to typical AI models that only use data that already exists. For instance, a generative AI system could model the effects of different disruption scenarios, such as sudden factory closures or extreme weather events, enabling companies to test and refine contingency plans before a crisis occurs. Quantum computing represents another frontier in AI-driven supply chain management. Quantum algorithms can process vast amounts of data simultaneously, solving complex optimization problems at unprecedented speeds (Marchetti et al., 2022). This capability is particularly relevant for tasks such as route optimization for global shipping, where traditional computing methods struggle to manage the sheer scale and complexity of variables. For example, quantum-enhanced AI could optimize the delivery of goods across multiple countries while accounting for factors such as customs regulations, fuel costs, and weather patterns. Additionally, the integration of AI with blockchain technology offers promising advancements in transparency and traceability (Khan et al., 2022). By combining AI's predictive analytics with blockchain's secure datasharing capabilities, companies can gain deeper insights into supply chain vulnerabilities and enhance accountability among stakeholders.

The interconnected nature of global supply chains necessitates cross-industry collaboration to establish shared frameworks and practices (Luthra *et al.*, 2022). Disparate systems and protocols among industries often create inefficiencies and impede resilience. Standardized frameworks for data sharing, AI integration, and ethical practices can address these challenges, enabling seamless communication and collaboration across supply networks. Initiatives like the Global Supply Chain Forum have started promoting cross-industry partnerships, emphasizing the importance of interoperability. Such efforts encourage companies to adopt unified data standards and exchange formats, which facilitate the use of AI tools across different sectors. For instance, shared frameworks for inventory tracking using IoT devices can allow manufacturers, retailers, and logistics providers to operate cohesively, improving overall supply chain efficiency. Collaboration in research and development is another crucial area. Industries can pool resources to advance AI technologies tailored to specific supply chain challenges (Dwivedi *et al.*, 2021). For example, the automotive and aerospace sectors

could jointly invest in AI systems that address supplier diversification, benefiting both industries by reducing dependency on single-source suppliers. The creation of regulatory frameworks also plays a critical role in fostering collaboration. Governments and international organizations can set guidelines for AI implementation in supply chains, ensuring ethical practices and data security. For example, the European Union's focus on AI regulation provides a template for balancing innovation with accountability, encouraging responsible AI use across industries.

As supply chains continue to be disrupted by geopolitical tensions, natural disasters, and changing market dynamics, these advancements will be crucial in building robust, agile, and sustainable systems. By embracing innovation and collaboration, industries can confidently navigate future challenges, ensuring the stability of global trade and economies. The future of AI-driven supply chain resilience lies in leveraging emerging technologies and fostering collaborative frameworks. Generative AI and quantum computing promise to unlock new levels of efficiency and adaptability, while cross-industry partnerships and standardization efforts ensure a cohesive approach to managing global supply networks (Bayerstadler et al., 2021).

Conclusion

In the current unstable global environment, where disruptions are frequent and significant, supply chain resilience has become essential. We have examined the revolutionary potential of artificial intelligence (AI) in tackling the intricacies of contemporary supply chains throughout this conversation. By detecting weaknesses and anticipating possible disruptions using sophisticated analytics and machine learning algorithms, artificial intelligence (AI) improves risk assessment. Additionally, it facilitates real-time tracking and response, employing technologies like asblockchain and the Internet of Things to enable dynamic decision-making and ongoing monitoring in times of crisis. Long-term sustainability is also ensured by AI-driven post-crisis adaptations, which enable organizations to assess their plans and promote ongoing development.

The benefits of a resilient and adaptive supply chain extend beyond mere crisis management. They include improved operational efficiency, cost optimization, and enhanced customer satisfaction. By embracing AI, industries can not only safeguard their operations against disruptions but also position themselves competitively in a rapidly evolving market. Resilient supply chains are integral to maintaining economic stability, supporting global trade, and fostering innovation across sectors. To realize these benefits, a decisive call to action is essential. Industries must prioritize investments in AI technologies, including infrastructure, training, and collaborative frameworks, to build resilient supply chains capable of withstanding future challenges. Policymakers and business leaders should champion innovation, recognizing its role in creating adaptive, future-proof supply networks. AI offers unprecedented opportunities to revolutionize supply chain management, making it more robust, agile, and efficient. By integrating advanced technologies and fostering a culture of continuous innovation, organizations can not only weather disruptions but thrive in an increasingly complex global environment. The time to act is now, ensuring that supply chains are equipped to navigate uncertainties and drive progress for years to come.

Reference

- [1] [2] Aarstad, A. and Saidl, M., 2019. Barriers to adopting AI technology in SMEs. Copenhagen Business School, Copenhagen.
- Agupugo, C. (2023). Design of A Renewable Energy-Based Microgrid That Comprises Only PV and Battery Storage to Sustain Critical Loads in Nigeria Air Force Base, Kaduna. ResearchGate.
- Agupugo, C. P., Ajayi, A. O., Nwanevu, C., & Oladipo, S. S. (2022); Advancements in Technology for Renewable Energy [3] Microgrids.
- [4] Agupugo, C.P. and Tochukwu, M.F.C., 2021. A model to assess the economic viability of renewable energy microgrids: A case study of Imufu Nigeria.
- Agupugo, C.P., Ajayi, A.O., Nwanevu, C. and Oladipo, S.S., 2022. Policy and regulatory framework supporting renewable energy [5] microgrids and energy storage systems.
- [6] Agupugo, C.P., Kehinde, H.M. & Manuel, H.N.N., 2024. Optimization of microgrid operations using renewable energy sources. Engineering Science & Technology Journal, 5(7), pp.2379-2401.
- Ali, I., Arslan, A., Chowdhury, M., Khan, Z. and Tarba, S.Y., 2022. Reimagining global food value chains through effective [7] resilience to COVID-19 shocks and similar future events: A dynamic capability perspective. Journal of business research, 141, pp.1-12
- [8] Balkhi, B., Alshahrani, A. and Khan, A., 2022. Just-in-time approach in healthcare inventory management: Does it really work?.Saudi Pharmaceutical Journal, 30(12), pp.1830-1835.
- [9] Bao, T.Q., 2022. Advancing E-Commerce Data and Security Frameworks: Novel Approaches for Improved Analytics and Operational Excellence. International Journal of Data Science and Intelligent Applications, 6(12), pp.21-33.
- Barrie, I., Agupugo, C.P., Iguare, H.O. and Folarin, A., 2024. Leveraging machine learning to optimize renewable energy [10] integration in developing economies. Global Journal of Engineering and Technology Advances, 20(03), pp.080-093.
- [11] Bassey, K.E., Aigbovbiosa, J. and Agupugo, C.P., 2024. Risk management strategies in renewable energy investment. Engineering Science & Technology, 11(1), pp.138-148.
- Bayerstadler, A., Becquin, G., Binder, J., Botter, T., Ehm, H., Ehmer, T., Erdmann, M., Gaus, N., Harbach, P., Hess, M. and [12] Klepsch, J., 2021. Industry quantum computing applications. EPJ Quantum Technology, 8(1), p.25.
- Bier, T., Lange, A. and Glock, C.H., 2020. Methods for mitigating disruptions in complex supply chain structures: a systematic [13] literature review. International Journal of Production Research, 58(6), pp.1835-1856.

- [14] Boppiniti, S.T., 2021. Real-time data analytics with ai: Leveraging stream processing for dynamic decision support. International Journal of Management Education for Sustainable Development, 4(4).
- [15] Cao, L., 2022. Ai in finance: challenges, techniques, and opportunities. ACM Computing Surveys (CSUR), 55(3), pp.1-38.
- [16] Cohen, M.A. and Kouvelis, P., 2021. Revisit of AAA excellence of global value chains: Robustness, resilience, and realignment. Production and Operations Management, 30(3), pp.633-643.
- [17] Cooke, P., 2021. Image and reality: 'digital twins' in smart factory automotive process innovation-critical issues. Regional Studies, 55(10-11), pp.1630-1641.
- Durlik, I., Miller, T., Dorobczyński, L., Kozlovska, P. and Kostecki, T., 2023. Revolutionizing marine traffic management: A [18] comprehensive review of machine learning applications in complex maritime systems. Applied Sciences, 13(14), p.8099.
- [19] Dwivedi, Y.K., Hughes, L., Ismagilova, E., Aarts, G., Coombs, C., Crick, T., Duan, Y., Dwivedi, R., Edwards, J., Eirug, A. and Galanos, V., 2021. Artificial Intelligence (AI): Multidisciplinary perspectives on emerging challenges, opportunities, and agenda for research, practice and policy. International journal of information management, 57, p.101994.
- [20] Elahi, H., Wang, G., Xu, Y., Castiglione, A., Yan, Q. and Shehzad, M.N., 2021. On the characterization and risk assessment of aipowered mobile cloud applications. Computer Standards & Interfaces, 78, p.103538.
- [21] Elali, W., 2021. The importance of strategic agility to business survival during corona crisis and beyond. International Journal of Business Ethics and Governance, pp.1-8.
- Ganesh, A.D. and Kalpana, P., 2022. Future of artificial intelligence and its influence on supply chain risk management-A [22] systematic review. Computers & Industrial Engineering, 169, p.108206.
- [23] Gayam, S.R., Yellu, R.R. and Thuniki, P., 2021. Optimizing supply chain management through artificial Intelligence: techniques for predictive maintenance, demand forecasting, and inventory optimization. Journal of AI-Assisted Scientific Discovery, 1(1), pp.129-144.
- Gill, S.S., Xu, M., Ottaviani, C., Patros, P., Bahsoon, R., Shaghaghi, A., Golec, M., Stankovski, V., Wu, H., Abraham, A. and [24] Singh, M., 2022. AI for next generation computing: Emerging trends and future directions. Internet of Things, 19, p.100514.
- Gotz, M., Elteto, A., Sass, M., Vlckova, J., Zacharová, A., Ferencikova, S., Bič, J. and Kaczkowska-Serafińska, M., 2020. Effects of [25] Industry 4.0 on FDI in the Visegrad countries. Final report. Vistula University, Supported by the International Visegrad Fund.
- [26] Groenewald, C.A., Garg, A. and Yerasuri, S.S., 2024. Smart Supply Chain Management Optimization and Risk Mitigation with Artificial Intelligence. Naturalista Campano, 28(1), pp.261-270.
- [27] Hassan, A. and Mhmood, A.H., 2021. Optimizing network performance, automation, and intelligent decision-making through realtime big data analytics. International Journal of Responsible Artificial Intelligence, 11(8), pp.12-22.
- [28] Helo, P. and Hao, Y., 2022. Artificial intelligence in operations management and supply chain management: An exploratory case study. Production Planning & Control, 33(16), pp.1573-1590.
- [29] Helo, P. and Shamsuzzoha, A.H.M., 2020. Real-time supply chain-A blockchain architecture for project deliveries. Robotics and Computer-Integrated Manufacturing, 63, p.101909.
- [30] Jagtap, S., Trollman, H., Trollman, F., Garcia-Garcia, G., Parra-López, C., Duong, L., Martindale, W., Munekata, P.E., Lorenzo, J.M., Hdaifeh, A. and Hassoun, A., 2022. The Russia-Ukraine conflict: Its implications for the global food supply chains. Foods, 11(14), p.2098.
- Kalusivalingam, A.K., Sharma, A., Patel, N. and Singh, V., 2022. Enhancing Supply Chain Resilience through AI: Leveraging Deep [31] Reinforcement Learning and Predictive Analytics. International Journal of AI and ML, 3(9).
- [32] Katsaliaki, K., Galetsi, P. and Kumar, S., 2022. Supply chain disruptions and resilience: A major review and future research agenda. Annals of Operations Research, pp.1-38.
- [33] Kaul, D. and Khurana, R., 2022. AI-Driven Optimization Models for E-commerce Supply Chain Operations: Demand Prediction, Inventory Management, and Delivery Time Reduction with Cost Efficiency Considerations. International Journal of Social Analytics, 7(12), pp.59-77.
- [34] Kerle, N., Ghaffarian, S., Nawrotzki, R., Leppert, G. and Lech, M., 2019. Evaluating resilience-centered development interventions with remote sensing. Remote sensing, 11(21), p.2511.
- [35] Khan, M., Parvaiz, G.S., Dedahanov, A.T., Abdurazzakov, O.S. and Rakhmonov, D.A., 2022. The impact of technologies of traceability and transparency in supply chains. Sustainability, 14(24), p.16336.
- [36] Kuznetsova, G.V. and Podbiralina, G.V., 2022. Transport digitalization. In Intelligent systems in digital transformation: Theory and applications (pp. 579-608). Cham: Springer International Publishing.
- Lamsal, R.R., Devkota, A. and Bhusal, M.S., 2023. Navigating Global Challenges: The Crucial Role of Semiconductors in [37] Advancing Globalization. Journal of The Institution of Engineers (India): Series B, 104(6), pp.1389-1399.
- [38] Luthra, S., Sharma, M., Kumar, A., Joshi, S., Collins, E. and Mangla, S., 2022. Overcoming barriers to cross-sector collaboration in circular supply chain management: a multi-method approach. Transportation Research Part E: Logistics and Transportation Review, 157. p.102582.
- [39] Manuel, H.N.N., Kehinde, H.M., Agupugo, C.P. and Manuel, A.C.N., 2024. The impact of AI on boosting renewable energy utilization and visual power plant efficiency in contemporary construction. World Journal of Advanced Research and Reviews, 23(2), pp.1333-1348
- [40] Marchetti, L., Nifosì, R., Martelli, P.L., Da Pozzo, E., Cappello, V., Banterle, F., Trincavelli, M.L., Martini, C. and D'Elia, M., 2022. Quantum computing algorithms: getting closer to critical problems in computational biology. Briefings in Bioinformatics, 23(6), p.bbac437.
- Modgil, S., Singh, R.K. and Hannibal, C., 2022. Artificial intelligence for supply chain resilience: learning from Covid-19. The [41] International Journal of Logistics Management, 33(4), pp.1246-1268. Munagandla, V.B., Dandyala, S.S.V. and Vadde, B.C., 2022. The Future of Data Analytics: Trends, Challenges, and Opportunities.
- [42] Revista de Inteligencia Artificial en Medicina, 13(1), pp.421-442.
- [43] Munawar, H.S., Mojtahedi, M., Hammad, A.W., Kouzani, A. and Mahmud, M.P., 2022. Disruptive technologies as a solution for disaster risk management: A review. Science of the total environment, 806, p.151351.
- [44] Nahr, J.G., Nozari, H. and Sadeghi, M.E., 2021. Green supply chain based on artificial intelligence of things (AIoT). International Journal of Innovation in Management, Economics and Social Sciences, 1(2), pp.56-63.
- [45] Nayal, K., Raut, R., Priyadarshinee, P., Narkhede, B.E., Kazancoglu, Y. and Narwane, V., 2022. Exploring the role of artificial intelligence in managing agricultural supply chain risk to counter the impacts of the COVID-19 pandemic. The International Journal of Logistics Management, 33(3), pp.744-772.
- Naz, F., Kumar, A., Majumdar, A. and Agrawal, R., 2022. Is artificial intelligence an enabler of supply chain resiliency post [46] COVID-19? An exploratory state-of-the-art review for future research. Operations Management Research, 15(1), pp.378-398.

- [47] Nguyen, T., Duong, Q.H., Van Nguyen, T., Zhu, Y. and Zhou, L., 2022. Knowledge mapping of digital twin and physical internet in Supply Chain Management: A systematic literature review. International Journal of Production Economics, 244, p.108381.
- [48] Nimmagadda, V.S.P., 2021. Artificial Intelligence for Real-Time Logistics and Transportation Optimization in Retail Supply Chains: Techniques, Models, and Applications. Journal of Machine Learning for Healthcare Decision Support, 1(1), pp.88-126.
- [49] Nistor, A. and Zadobrischi, E., 2022. The influence of fake news on social media: analysis and verification of web content during the COVID-19 pandemic by advanced machine learning methods and natural language processing. Sustainability, 14(17), p.10466.
- [50] Sanders, N.R., Boone, T., Ganeshan, R. and Wood, J.D., 2019. Sustainable supply chains in the age of AI and digitization: research challenges and opportunities. Journal of Business logistics, 40(3), pp.229-240.
- [51] Schwartz, R., Schwartz, R., Vassilev, A., Greene, K., Perine, L., Burt, A. and Hall, P., 2022. Towards a standard for identifying and managing bias in artificial intelligence (Vol. 3, p. 00). US Department of Commerce, National Institute of Standards and Technology.
- [52] Shah, H.M., Gardas, B.B., Narwane, V.S. and Mehta, H.S., 2023. The contemporary state of big data analytics and artificial intelligence towards intelligent supply chain risk management: a comprehensive review. Kybernetes, 52(5), pp.1643-1697.
- [53] Sharma, A., Kumar, V., Borah, S.B. and Adhikary, A., 2022. Complexity in a multinational enterprise's global supply chain and its international business performance: A bane or a boon?.Journal of International Business Studies, 53(5), p.850.
- [54] Shneiderman, B., 2020. Bridging the gap between ethics and practice: guidelines for reliable, safe, and trustworthy human-centered AI systems. ACM Transactions on Interactive Intelligent Systems (TiiS), 10(4), pp.1-31.
- [55] Singh, S., Kumar, M., Verma, O.P., Kumar, R. and Gill, S.S., 2023. An IIoT based secure and sustainable smart supply chain system using sensor networks. Transactions on Emerging Telecommunications Technologies, 34(2), p.e4681.
- [56] Subhash, B., 2022. Causes and Consequences of Global Supply Chain Disruptions: A Theoretical Analysis. IUP Journal of Supply Chain Management, 19(4), pp.7-24.
- [57] Thumburu, S.K.R., 2022. AI-Powered EDI Migration Tools: A Review. Innovative Computer Sciences Journal, 8(1).
- [58] Wu, C., Lin, C., Barnes, D. and Zhang, Y., 2020. Partner selection in sustainable supply chains: A fuzzy ensemble learning model. Journal of Cleaner Production, 275, p.123165.
- [59] Yu, Z., Razzaq, A., Rehman, A., Shah, A., Jameel, K. and Mor, R.S., 2021. Disruption in global supply chain and socio-economic shocks: a lesson from COVID-19 for sustainable production and consumption. Operations Management Research, pp.1-16.
- [60] Zarei, M.H., Carrasco-Gallego, R. and Ronchi, S., 2019. To greener pastures: An action research study on the environmental sustainability of humanitarian supply chains. International Journal of Operations & Production Management, 39(11), pp.1193-1225.
- [61] Zhan, J., Dong, S. and Hu, W., 2022. IoE-supported smart logistics network communication with optimization and security. Sustainable Energy Technologies and Assessments, 52, p.102052.