

Strategies for Adapting Food Supply Chains to Climate Change Using Simulation Models

Amarachi Queen Olufemi-Phillips¹, Onyeka Chrisanctus Ofodile², Adekunle Stephen Toromade³, Abbey Ngochindo Igwe⁴, Titilope Tosin Adewale⁵

¹ Independent Researcher, UK

² Sanctus Maris Concepts Ltd, Nigeria

³ Department of Agricultural Economics, Ladoke Akintola University of Technology, Nigeria

⁴ Independent Researcher, Port Harcourt Nigeria

⁵ Labatt Breweries of Canada

Corresponding author: ikonne20000@gmail.com

Abstract:

This study presents strategies for adapting food supply chains to climate change through the development of a simulation model that assesses climate risks impacting food systems. Climate change poses significant threats to food security, including extreme weather events, shifting agricultural zones, and changing pest dynamics, which can disrupt supply chains and affect food availability. The simulation model integrates various climate scenarios to evaluate their potential impacts on agricultural productivity, transportation logistics, and inventory management. By employing a systems dynamics approach, the model simulates the interactions between climate variables, supply chain components, and economic factors, enabling stakeholders to identify vulnerabilities and assess adaptive measures effectively. Key elements of the model include the use of historical climate data, crop yield projections, and transportation network analyses. The simulation outputs provide insights into how climate risks may alter supply chain efficiency and food pricing under different conditions, allowing for the identification of critical thresholds beyond which food supply chains may become unsustainable. The findings emphasize the need for adaptive strategies, such as diversifying sourcing regions, improving transportation infrastructure, and enhancing storage capacities, to mitigate the adverse effects of climate change on food supply chains. Future research directions are proposed, focusing on innovative mitigation techniques utilizing geospatial analysis. This approach would enable stakeholders to visualize and analyze the geographic distribution of climate risks, agricultural productivity, and supply chain logistics. By integrating geospatial data with simulation models, researchers can develop robust decision-support tools that aid policymakers and supply chain managers in implementing targeted interventions tailored to specific regions and climate scenarios. This study underscores the critical need for proactive adaptation strategies in food supply chains to address the ongoing challenges posed by climate change. By leveraging simulation models and geospatial analysis, stakeholders can enhance resilience, ensuring a more stable and secure food supply in an uncertain climate future.

KEYWORDS: Climate Change, Food Supply Chains, Simulation Model, Climate Risks, Adaptation Strategies, Geospatial Analysis, Food Security, Vulnerability Assessment, Resilience, Mitigation Techniques.

Date of Submission: 12-11-2024

Date of Acceptance: 25-11-2024

I. Introduction

Climate change poses significant challenges to food supply chains, affecting every aspect from production and processing to distribution and consumption. Rising temperatures, erratic weather patterns, and increased frequency of extreme weather events disrupt agricultural productivity, alter crop yields, and introduce new pest and disease pressures. These changes threaten food security by jeopardizing the stability and reliability of food supply systems (Adejogbe & Adejogbe, 2014, Oham & Ejike, 2024, Oyewole, et al., 2024, Reis, et al., 2024). As global demand for food continues to grow, the urgency to adapt these supply chains becomes increasingly critical, necessitating strategies that enhance resilience to climate-related disruptions.

Adapting food supply chains to the impacts of climate change is essential for ensuring the continued availability and accessibility of food. Resilient supply chains can better withstand shocks and stresses, minimizing losses and ensuring that food reaches consumers efficiently, even under adverse conditions. This adaptation process involves not only improving existing supply chain practices but also innovating new approaches that can mitigate the risks posed by climate variability (Agu, et al., 2024, Oham & Ejike, 2024, Oyeniran, et al., 2023, Paul, Ogugua & Eyo-Udo, 2024). By fostering collaboration among stakeholders, implementing sustainable

practices, and leveraging technology, supply chains can be transformed to respond effectively to the challenges posed by a changing climate.

Simulation models serve as valuable tools for assessing climate risks and evaluating potential adaptation strategies within food supply chains. These models allow stakeholders to visualize complex systems and test various scenarios to understand how different factors interact under changing climate conditions. By incorporating geospatial analysis, simulation models can provide insights into the spatial distribution of risks, helping to identify vulnerable areas and optimize resource allocation (Adewusi, et al., 2024, Ogunjobi, et al., 2023, Oyeniran, et al., 2022, Soremekun, et al., 2024). They enable decision-makers to explore innovative mitigation techniques that enhance supply chain resilience, from improving logistics and infrastructure to adopting sustainable agricultural practices.

The objective of this study is to develop a simulation model that evaluates climate-related risks to food supply chains and explores innovative mitigation techniques using geospatial analysis. By integrating climate data, supply chain dynamics, and geospatial information, this model aims to provide a comprehensive framework for understanding the impacts of climate change on food systems (Ahuchogu, Sanyaolu & Adeleke, 2024, Ogbu, et al., 2023, Oyeniran, et al., 2023). Ultimately, the insights gained from this research will inform strategies for adapting supply chains to enhance resilience, ensuring the sustainability and security of food systems in the face of a changing climate.

2.1. Understanding Climate Risks to Food Supply Chains

Understanding climate risks to food supply chains is crucial for developing effective adaptation strategies that can mitigate the adverse effects of climate change. The food supply chain encompasses a series of interconnected processes, including production, processing, distribution, and consumption, all of which are susceptible to climate-related disruptions (Adewale, et al., 2024, Ofodile, et al., 2024, Oyeniran, et al., 2024, Uwaoma, et al., 2023). This susceptibility stems from various types of climate risks that manifest in extreme weather events, changing precipitation patterns, and temperature fluctuations, each of which can have profound implications for food security and sustainability.

Extreme weather events, such as hurricanes, floods, droughts, and heatwaves, pose significant threats to food production and supply chains. These events can lead to immediate crop losses, infrastructure damage, and disruption of transportation networks. For example, heavy rainfall can cause flooding, which not only directly damages crops but also leads to soil erosion and the leaching of nutrients, thereby affecting future yields. Conversely, droughts can severely reduce water availability, impacting irrigation systems and leading to lower crop outputs (Anyanwu, et al., 2024, Ofodile, et al., 2024, Oyeniran, et al., 2022, Usuemera, et al., 2024). Furthermore, extreme heat can stress plants, impair growth, and reduce the quality of harvests, resulting in lower yields and higher production costs. The unpredictability and frequency of these extreme weather events are exacerbated by climate change, making it imperative for food supply chains to adapt to these evolving threats.

Changing precipitation patterns further complicate the agricultural landscape. Regions that traditionally rely on consistent rainfall may experience prolonged dry spells or unseasonal precipitation, which can lead to challenges in crop planning and management. For instance, farmers may find it increasingly difficult to determine optimal planting and harvesting times, leading to mismatches between crop growth stages and climatic conditions (Adeniran, et al., 2024, Odunaiya, et al., 2024, Oyeniran, et al., 2024). This uncertainty can result in lower crop yields, increased pest and disease pressures, and reduced profitability for producers. Additionally, variations in precipitation can affect the availability of water for irrigation, compounding the challenges faced by agricultural producers in water-scarce regions.

Temperature fluctuations are another critical climate risk that affects food supply chains. As global temperatures rise, many crops may become less viable in regions where they have traditionally been grown. Increased temperatures can lead to heat stress in crops, affecting their growth rates and yields. Some crops may not tolerate higher temperatures, leading to a potential reduction in the diversity of agricultural production (Adewusi, Chiekezie & Eyo-Udo, 2022, Oyeniran, et al., 2023, Raji, et al., 2024). Additionally, changes in temperature can influence the prevalence of pests and diseases, with warmer climates potentially expanding the range of certain agricultural threats. This change can necessitate increased reliance on pesticides and other chemical treatments, further impacting food quality and sustainability.

The impacts of climate change on food supply chains extend beyond crop yields; they also include significant disruptions to the entire supply chain process. Disruptions can occur at various points along the supply chain, including production, transportation, and storage. For example, transportation networks, which rely on road and rail systems, can be adversely affected by severe weather events (Abass, et al., 2024, Odeyemi, et al., 2024, Oyeniran, et al., 2024, Uzougbo, Ikegwu & Adewusi, 2024). Flooded roads, landslides, and damaged infrastructure can delay the timely delivery of food products, leading to food waste and increased costs. Moreover, disruptions in transportation can create bottlenecks, reducing the availability of fresh produce in markets and

affecting food prices. In regions heavily dependent on exports, climate-related disruptions can hinder access to international markets, leading to reduced income for producers and exacerbating food insecurity.

Storage facilities are also vulnerable to climate-related risks. Fluctuating temperatures can impact the effectiveness of temperature-controlled storage systems, potentially leading to spoilage and loss of quality in perishable goods. Increased humidity and heat can create favorable conditions for mold and bacteria, further compromising food safety (Adejuge, 2020, Odeyemi, et al., 2024, Oyeniran, et al., 2023, Reis, et al., 2024). As a result, food quality can decline, leading to economic losses for producers and distributors. To combat these risks, stakeholders in the food supply chain must adopt innovative strategies to enhance resilience.

Certain components of the food supply chain are more susceptible to the impacts of climate change, requiring targeted adaptation strategies. Production, for instance, is one of the most vulnerable areas, as it is directly affected by climate-related risks such as extreme weather events and changing climatic conditions. Farmers need to adapt their practices to cope with these challenges, which may include altering crop selection, adjusting planting dates, or employing water-saving technologies (Ahuchogu, Sanyaolu & Adeleke, 2024, Orieno, et al., 2024, Oyewole, et al., 2024). Moreover, diversification of crops can provide a buffer against climate variability, allowing producers to reduce their reliance on any single crop and spread risk across multiple harvests.

Transportation is another critical component that requires adaptation to climate risks. Enhancing the resilience of transportation networks is essential for ensuring the smooth flow of food products from producers to consumers. This can involve investing in infrastructure improvements, such as building more resilient roads and bridges, implementing better drainage systems to mitigate flooding, and establishing alternative transportation routes (Adewusi, et al., 2024, Nnaji, et al., 2024, Oriekhoe, et al., 2024, Uwaoma, et al., 2023). Furthermore, incorporating real-time data and analytics into logistics planning can help stakeholders anticipate and respond to climate-related disruptions more effectively.

Storage facilities also require attention in the context of climate change. Improving the design and operation of storage systems can mitigate the impacts of temperature fluctuations and humidity. This may involve investing in energy-efficient cooling technologies, utilizing smart sensors for monitoring conditions, and developing contingency plans for managing food inventory during climate-related disruptions. Implementing best practices in food storage and handling can help reduce spoilage and maintain food quality, ensuring that products remain safe for consumption.

In summary, understanding climate risks to food supply chains is essential for developing effective strategies that enhance resilience in the face of climate change. The multifaceted challenges posed by extreme weather events, changing precipitation patterns, and temperature fluctuations necessitate a comprehensive approach to adaptation. By identifying vulnerable components within the supply chain and implementing targeted strategies, stakeholders can work towards creating a more resilient food system that ensures food security and sustainability in a changing climate (Agu, et al., 2024, Nnaji, et al., 2024, Onesi-Ozigagun, et al., 2024). Through the use of simulation models and innovative technologies, the food supply chain can evolve to meet the challenges of climate change while continuing to provide essential nourishment to communities around the world.

2.2. Simulation Modeling in Food Supply Chain Management

Simulation modeling has emerged as a vital tool in food supply chain management, particularly in the context of adapting to the challenges posed by climate change. These models allow stakeholders to analyze complex systems and assess the impacts of various factors, such as environmental changes and policy decisions, on food supply chains. The purpose of simulation models is to provide insights that help in understanding system behavior over time, enabling informed decision-making in an increasingly uncertain climate (Adegoke, et al., 2024, Nnaji, et al., 2024, Onesi-Ozigagun, et al., 2024).

At its core, simulation modeling involves creating a digital representation of a real-world system to analyze its behavior under different scenarios. In food supply chains, this means considering various components such as production, processing, distribution, and consumption. By using simulation models, stakeholders can examine how changes in one part of the system can affect the entire chain, thus offering a comprehensive view of the dynamics involved. The purpose is not only to understand current challenges but also to anticipate future risks and identify effective strategies for adaptation.

There are several types of simulation models, each serving specific purposes in analyzing food supply chains. Discrete Event Simulation (DES) is one of the most commonly used approaches. DES models the operation of a system as a sequence of discrete events, which can include anything from the arrival of raw materials at a processing plant to the delivery of finished products to consumers (Adejuge & Adejuge, 2015, Nnaji, et al., 2024, Onesi-Ozigagun, et al., 2024). By tracking these events, DES provides insights into system performance, identifying bottlenecks, and evaluating the impact of different operational strategies. For instance, in the context of climate change, DES can simulate how extreme weather events might disrupt supply chain operations and help stakeholders develop contingency plans to mitigate these impacts.

Another significant modeling approach is System Dynamics (SD), which focuses on the feedback loops and time delays inherent in complex systems. SD models use stock and flow diagrams to represent the relationships between various components of the supply chain. This method is particularly useful for understanding long-term trends and systemic issues, such as how climate change may gradually affect crop yields over time (Adeoye, et al., 2024, Nnaji, et al., 2024, Onesi-Ozigagun, et al., 2024). By capturing the interdependencies between different factors—such as resource availability, market demand, and environmental conditions—SD models can provide valuable insights into how to build resilience in food supply chains. For example, they can help policymakers understand the long-term impacts of various agricultural practices on food security and climate adaptation.

Agent-Based Modeling (ABM) represents another innovative approach in simulation modeling, focusing on the actions and interactions of individual agents within the system. In the context of food supply chains, agents can include farmers, distributors, retailers, and consumers, each with their own behaviors and decision-making processes (Adebayo, Paul & Eyo-Udo, 2024, Mokogwu, et al., 2024, Onesi-Ozigagun, et al., 2024). ABM allows for the examination of how these individual behaviors collectively influence the entire system. This type of modeling is particularly effective for exploring scenarios where human behavior plays a crucial role, such as responses to changing market conditions or the adoption of new agricultural practices in the face of climate change. By simulating the interactions between various agents, stakeholders can gain insights into how to promote adaptive behaviors that enhance resilience.

The benefits of using simulation models in food supply chain management are manifold. One of the primary advantages is their ability to conduct risk assessments. By simulating different climate scenarios and their potential impacts on food supply chains, stakeholders can identify vulnerabilities and assess the likelihood of various disruptions. This proactive approach enables organizations to develop risk management strategies tailored to specific challenges. For instance, if a simulation reveals that certain crops are highly susceptible to climate-related risks, farmers can consider diversifying their production or investing in climate-resilient varieties.

Scenario analysis is another crucial benefit of simulation modeling. By allowing stakeholders to test multiple "what-if" scenarios, simulation models help explore the potential outcomes of different adaptation strategies. For example, a food supply chain manager could simulate the effects of implementing sustainable agricultural practices, such as crop rotation or organic farming, under different climate scenarios (Ahuchogu, Sanyaolu & Adeleke, 2024, Mokogwu, et al., 2024, Oham & Ejike, 2024). This analysis can provide valuable information on the trade-offs associated with various approaches, helping stakeholders make informed decisions that align with their goals for sustainability and resilience.

Furthermore, simulation models serve as effective decision support tools. They provide a platform for integrating various data sources, including economic indicators, climate projections, and supply chain performance metrics. By synthesizing this information, simulation models can guide stakeholders in developing evidence-based strategies for adaptation. For instance, if a simulation indicates that a particular supply chain configuration is more resilient to climate impacts, stakeholders can use this insight to inform their investments and operational decisions (Adewusi, Chiekezie & Eyo-Udo, 2023, Mokogwu, et al., 2024, Olutimehin, et al., 2024).

Additionally, simulation models facilitate collaboration among stakeholders within the food supply chain. By providing a common framework for understanding complex interactions, these models can foster dialogue among producers, distributors, policymakers, and researchers. Collaborative modeling efforts can lead to shared understanding and coordinated responses to climate change challenges. For example, a group of stakeholders could work together to develop a simulation model that captures the complexities of their local food supply chain, enabling them to collectively identify vulnerabilities and explore potential solutions.

Despite their many advantages, it is important to acknowledge some limitations of simulation modeling. One of the primary challenges is the availability and quality of data (Arinze, et al., 2024, Mokogwu, et al., 2024, Olutimehin, et al., 2024, Uwaoma, et al., 2023). Accurate modeling relies on high-quality data inputs, and gaps or inaccuracies in the data can lead to misleading results. Additionally, the complexity of food supply chains means that capturing all relevant variables and interactions can be difficult. However, with advancements in data collection technologies and computational power, these challenges are increasingly being addressed.

In conclusion, simulation modeling is a powerful tool for understanding and adapting food supply chains to climate change. By leveraging different types of simulation models, stakeholders can gain valuable insights into the complexities of food systems, assess climate risks, and explore innovative strategies for resilience. The benefits of using simulation models—including risk assessment, scenario analysis, and decision support—make them indispensable in the pursuit of sustainable and adaptive food supply chains (Agu, et al., 2024, Mokogwu, et al., 2024, Olutimehin, et al., 2024, Soremekun, et al., 2024). As the impacts of climate change continue to evolve, simulation modeling will play a crucial role in helping stakeholders navigate uncertainty and make informed decisions that enhance the resilience of food systems worldwide.

2.3. Developing the Simulation Model for Climate Risk Assessment

Developing a simulation model for climate risk assessment in food supply chains is essential for understanding how climate change impacts these critical systems and for creating effective adaptation strategies. The framework of the proposed simulation model serves as a foundational structure, integrating various components necessary for analyzing the interactions between climate factors and food supply chain dynamics (Adeniran, et al., 2024, Modupe, et al., 2024, Olutimehin, et al., 2024). This model aims to simulate the effects of climate risks—such as extreme weather events, temperature fluctuations, and changing precipitation patterns—on crop yields, supply chain disruptions, and overall food security.

At its core, the simulation model incorporates a dynamic representation of the food supply chain, encompassing various stages from production to distribution. The framework consists of interconnected modules that reflect different aspects of the supply chain, including agricultural production, logistics, storage, and market dynamics. Each module interacts with others, allowing for a holistic view of how disruptions in one area can propagate throughout the system. For instance, changes in climate may affect crop yields, which in turn influence the availability of food products, pricing, and distribution logistics (Adejugbe, 2024, Komolafe, et al., 2024, Olutimehin, et al., 2024, Oyewole, et al., 2024). By structuring the model in this way, stakeholders can gain insights into the systemic risks posed by climate change.

Data collection is a crucial step in developing an effective simulation model. The accuracy and reliability of the model's outcomes heavily depend on the quality of the input parameters. The first category of data necessary for the model pertains to climate information. This includes historical weather patterns, seasonal forecasts, and projections related to climate change. Sources of climate data can vary, but reputable organizations such as the National Oceanic and Atmospheric Administration (NOAA), the Intergovernmental Panel on Climate Change (IPCC), and regional meteorological agencies provide comprehensive datasets (Adewusi, et al., 2022, Komolafe, et al., 2024, Olutimehin, et al., 2024). Historical data on temperature, rainfall, and extreme weather events are vital for understanding past trends and informing future predictions.

In addition to climate data, food supply chain data must also be collected to provide context for the model. This data includes information on crop yields, agricultural practices, transportation routes, storage capacities, and market demand. By integrating these elements, the model can simulate how climate risks affect the entire supply chain. For example, understanding the geographical distribution of crops and their sensitivity to climate variables will help assess the potential impact of changing weather patterns on production levels (Ahuchogu, Sanyaolu & Adeleke, 2024, Komolafe, et al., 2024, Olutimehin, et al., 2024). Similarly, transportation routes are essential for evaluating how disruptions caused by climate events, such as flooding or drought, may affect food distribution and availability.

Once the data collection phase is complete, the next step involves model calibration and validation. Calibration is the process of adjusting the model parameters to ensure that the simulation outputs align with real-world observations. This involves comparing the model's predictions against historical data and making necessary adjustments to improve accuracy. For instance, if the model predicts crop yields that are consistently lower than recorded yields, adjustments may be required in the parameters related to production practices or climate impacts.

Validation is equally important, as it establishes the model's credibility and reliability. This process typically involves testing the model against different datasets or conducting sensitivity analyses to evaluate how changes in input parameters affect the outcomes. For example, researchers can vary the temperature and precipitation inputs to see how resilient the food supply chain is under different climate scenarios (Abhulimen & Ejike, 2024, Kaggwa, et al., 2024, Olutimehin, et al., 2024, Usuemerai, et al., 2024). By conducting these tests, stakeholders can gain confidence that the model is capable of accurately representing the complexities of food supply chains in the context of climate risks.

An additional aspect of model validation is the use of peer review and stakeholder engagement. Involving experts from various fields—such as agriculture, meteorology, logistics, and economics—ensures that the model's assumptions and outputs are scrutinized from multiple perspectives. This collaborative approach enhances the model's robustness, as it integrates diverse expertise and insights into the complexities of climate impacts on food systems (Adebayo, et al., 2024, Iyelolu, et al., 2024, Olurin, et al., 2024, Oyewole, et al., 2024). After calibration and validation, the simulation model can be employed to conduct climate risk assessments and evaluate the effectiveness of adaptation strategies. By running simulations under different climate scenarios, stakeholders can explore the potential impacts of extreme weather events or gradual climate changes on food supply chains. These simulations provide insights into how different components of the supply chain interact under stress, revealing vulnerabilities and areas for improvement.

Moreover, the model can facilitate scenario analysis, allowing users to test the effectiveness of various adaptation strategies. For instance, stakeholders might simulate the implementation of improved agricultural practices—such as drought-resistant crop varieties or precision farming techniques—and assess their impacts on crop yields and supply chain resilience. Similarly, the model can evaluate the effects of diversifying transportation

routes or enhancing storage capacities to mitigate the risks posed by climate change (Agu, et al., 2024, Iyelolu, et al., 2024, Olorunyomi, et al., 2024, Raji, et al., 2024).

The simulation model also serves as a decision-support tool, providing stakeholders with actionable insights to inform policy and investment decisions. By quantifying the potential benefits of different adaptation strategies, the model can help prioritize interventions that maximize resilience while minimizing costs. For example, if simulations indicate that investing in irrigation infrastructure significantly improves crop yields under varying climate scenarios, stakeholders can use this information to justify funding and resources toward such initiatives.

In conclusion, developing a simulation model for climate risk assessment in food supply chains is a multifaceted process that involves establishing a robust framework, collecting relevant data, and ensuring model calibration and validation. This model provides valuable insights into the complex interactions between climate risks and food supply chain dynamics, enabling stakeholders to identify vulnerabilities, assess risks, and explore innovative adaptation strategies (Adejugbe & Adejugbe, 2016, Iyelolu, et al., 2024, Olorunyomi, et al., 2024). As climate change continues to threaten food security, simulation models will play a crucial role in helping stakeholders navigate uncertainty and build resilient food systems capable of withstanding the challenges ahead. By investing in these modeling efforts, we can work towards sustainable food supply chains that are better equipped to adapt to the impacts of a changing climate.

2.4. Assessing Climate Risks Using the Simulation Model

Assessing climate risks using a simulation model is a vital approach for understanding how climate change can affect food supply chains and for developing effective adaptation strategies. In this context, the simulation model allows for the exploration of various scenarios and their potential impacts, providing stakeholders with valuable insights into how best to navigate the uncertainties associated with climate change (Adejugbe & Adejugbe, 2020, Ijomah, et al., 2024, Olorunyomi, et al., 2024).

The first step in this assessment is scenario development. This process involves creating a range of plausible climate change scenarios that reflect the various ways in which climate conditions might evolve in the future. These scenarios can include variations in temperature increases, changes in precipitation patterns, the frequency and intensity of extreme weather events, and other environmental factors. Each scenario is designed to capture different aspects of climate change, enabling a comprehensive evaluation of its potential impacts on food supply chains.

To effectively develop these scenarios, historical climate data serves as a foundation. By analyzing past climate trends, stakeholders can project future conditions under different climate change trajectories. For instance, one scenario may focus on a moderate increase in temperature and average rainfall, while another may simulate a scenario characterized by severe droughts and erratic weather patterns (Adewusi, Chiekezie & Eyo-Udo, 2022, Ijomah, et al., 2024, Olorunyomi, et al., 2024). Additionally, it is essential to incorporate potential socio-economic factors into these scenarios, such as shifts in population growth, urbanization, and changes in food demand, as they can significantly influence supply chain dynamics.

Once the climate change scenarios are established, the simulation model can be employed to assess the impacts on food supply chains. The model runs simulations based on the predefined scenarios, generating data on how various components of the supply chain—such as production, processing, transportation, and storage—respond to changing climate conditions. This process allows stakeholders to visualize potential disruptions and evaluate the resilience of the supply chain under different climate scenarios.

Key performance indicators (KPIs) are critical in this assessment, as they provide measurable metrics to evaluate supply chain resilience and risk exposure. KPIs should be tailored to reflect the specific context of food supply chains and the objectives of the simulation model (Agu, et al., 2022, Ijomah, et al., 2024, Olorunsogo, et al., 2024, Raji, et al., 2024). Commonly used KPIs may include: Crop Yield Variability: Monitoring the fluctuations in crop yields across different climate scenarios helps to understand the direct impact of climate change on agricultural production. For example, a scenario with increased drought may show a significant decline in yields compared to a scenario with stable rainfall. Supply Chain Disruption Rates: This KPI assesses the frequency and duration of disruptions across the supply chain due to climate impacts. Higher disruption rates in certain scenarios may indicate vulnerabilities in transportation routes or storage facilities.

Response Time to Disruptions: Measuring the time it takes for the supply chain to respond and adapt to climate-induced disruptions can provide insights into resilience. Shorter response times typically indicate a more resilient supply chain. Cost of Adaptation Strategies: Analyzing the costs associated with implementing various adaptation strategies under different scenarios allows stakeholders to evaluate the economic feasibility of various interventions (Akinrinola, et al., 2024, Ijomah, et al., 2024, Okoye, et al., 2024, Soremekun, et al., 2024). Food Quality Metrics: Assessing changes in food quality—such as spoilage rates or nutrient loss—across scenarios helps to understand how climate impacts affect food safety and consumer satisfaction. With these KPIs in place, output analysis can be conducted to interpret the results generated by the simulation model. This analysis is

essential for identifying vulnerabilities and risks within the food supply chain. By comparing the simulation outputs against the established KPIs, stakeholders can pinpoint areas where the supply chain may be most susceptible to climate change impacts.

For instance, if a specific scenario reveals that crop yields drop significantly due to increased temperatures and erratic rainfall, stakeholders can investigate the underlying factors contributing to this decline. They might identify vulnerabilities in irrigation practices, soil health, or crop selection. This understanding allows them to devise targeted interventions, such as investing in drought-resistant crop varieties or implementing more efficient irrigation systems.

Furthermore, the output analysis can highlight systemic risks that may not be immediately apparent. For example, a supply chain might appear resilient under one climate scenario but could reveal vulnerabilities under another, especially when considering interdependencies between various supply chain components (Adeniran, et al., 2022, Ihemereze, et al., 2023, Okoye, et al., 2024, Uzougbo, Ikegwu & Adewusi, 2024). By analyzing these interdependencies, stakeholders can develop a more nuanced understanding of how disruptions in one area—such as transportation delays due to flooding—can cascade through the entire supply chain, impacting production and distribution.

Another aspect of output analysis involves scenario comparison. By running multiple scenarios through the simulation model, stakeholders can evaluate which adaptation strategies yield the best outcomes across different conditions. This comparative analysis can inform decision-making and resource allocation, helping stakeholders prioritize interventions that enhance resilience across a range of climate risks (Agupugo, Kehinde & Manuel, 2024, Bassey, et al., 2024, Enebe, 2019, Lukong, et al., 2022).

Moreover, it is crucial to engage stakeholders throughout the assessment process. Collaboration with farmers, food producers, logistics companies, and policymakers can enrich the scenario development and output analysis phases. Stakeholders can provide valuable insights into local conditions, challenges, and potential solutions, ensuring that the simulation model reflects the realities of the food supply chain (Ahuchogu, Sanyaolu & Adeleke, 2024, Ihemereze, et al., 2023, Okoli, et al., 2024). This participatory approach also fosters ownership of the adaptation strategies, increasing the likelihood of successful implementation.

In conclusion, assessing climate risks using a simulation model is an effective strategy for understanding and adapting food supply chains to the challenges posed by climate change. Through scenario development, stakeholders can explore a range of potential climate conditions and their impacts on food systems (Agupugo, et al., 2022, Bassey, et al., 2024, Enebe & Ukoba, 2024). By employing key performance indicators, the assessment becomes more structured and measurable, allowing for a clearer understanding of supply chain resilience and risk exposure (Adewale, et al., 2024, Igwe, et al., 2024, Okogwu, et al., 2023, Oyewole, et al., 2024). Output analysis plays a critical role in interpreting simulation results, identifying vulnerabilities, and informing adaptation strategies. As climate change continues to pose significant threats to food security, leveraging simulation models will be essential for developing resilient food supply chains that can withstand the impacts of a changing climate. This proactive approach not only enhances the capacity to respond to immediate risks but also lays the groundwork for long-term sustainability in food production and distribution.

2.5. Exploring Innovative Mitigation Techniques

Exploring innovative mitigation techniques for adapting food supply chains to climate change is essential for enhancing resilience and ensuring food security in an increasingly volatile climate. As climate-related risks escalate, stakeholders in the food supply chain are tasked with developing strategies that not only mitigate risks but also optimize operations and promote sustainability (Adewusi, et al., 2024, Igwe, Eyo-Udo & Stephen, 2024, Okeke, et al., 2024). Simulation models play a pivotal role in this endeavor by enabling the assessment of various mitigation techniques and their effectiveness in response to climate challenges. One key aspect of this exploration is the integration of geospatial analysis, which utilizes spatial data to assess impacts and guide decision-making.

Geospatial analysis involves the use of geographic information systems (GIS) and spatial data to visualize and analyze the relationships between climate variables and food supply chain components. By mapping climate risks—such as flood zones, drought-prone areas, and temperature variability—stakeholders can identify vulnerable regions and potential points of disruption within the supply chain (Adegoke, et al., 2024, Ibikunle, et al., 2024, Okeke, et al., 2024, Usuemerai, et al., 2024). This information is critical for making informed decisions about where to implement mitigation strategies and how to allocate resources effectively.

For instance, geospatial analysis can help identify areas that would benefit from climate-smart agriculture practices, which aim to enhance productivity while minimizing environmental impact. By overlaying climate risk maps with agricultural productivity data, stakeholders can determine which crops are best suited for specific regions under projected climate scenarios (Agupugo, et al., 2022, Bassey, et al., 2024, Enebe, et al., 2022). This targeted approach enables farmers to adapt their practices to local conditions, optimizing yields while reducing vulnerability to climate change.

Innovative techniques are paramount for mitigating the effects of climate change on food supply chains. Climate-smart agriculture practices, for example, encompass a range of strategies designed to improve the resilience of agricultural systems. These practices include crop rotation, cover cropping, conservation tillage, and the use of drought-resistant crop varieties (Adejugebe, 2024, Ibikunle, et al., 2024, Okeke, et al., 2024, Raji, et al., 2024). By diversifying crop production and improving soil health, these methods enhance the ability of farming systems to withstand extreme weather events and changing climate conditions. Simulation models can assess the potential impacts of implementing these practices, allowing stakeholders to evaluate their effectiveness in improving yield stability and reducing risk.

In addition to climate-smart agriculture, sustainable transportation and logistics strategies are vital for mitigating climate risks in food supply chains. The transportation sector is a significant contributor to greenhouse gas emissions, and optimizing logistics can reduce the carbon footprint of food distribution (Adejugebe & Adejugebe, 2018, Gidiagba, et al., 2023, Okeke, et al., 2023). Innovative techniques such as route optimization, energy-efficient transportation modes, and the use of renewable energy sources for logistics operations can enhance sustainability. For instance, simulation models can evaluate the effects of implementing electric vehicles for local distribution, assessing both the environmental benefits and potential cost savings over traditional fossil fuel-powered transportation.

Furthermore, supply chain diversification and local sourcing represent crucial strategies for enhancing resilience to climate change. By diversifying suppliers and sourcing food products from multiple regions, stakeholders can reduce their dependence on a single source and minimize the risks associated with climate-induced disruptions (Adewusi, Chiekezie & Eyo-Udo, 2023, Eyo-Udo, Odimarha & Kolade, 2024, Okafor, et al., 2023). Local sourcing not only shortens transportation distances but also strengthens community ties and supports local economies. Simulation models can analyze the impacts of diversification strategies on supply chain performance, enabling stakeholders to identify optimal configurations that enhance resilience while maintaining cost-effectiveness.

Integration of technology is another critical component of innovative mitigation techniques. The Internet of Things (IoT), machine learning, and data analytics play significant roles in improving the resilience of food supply chains to climate change. IoT devices, such as sensors and monitoring systems, can collect real-time data on environmental conditions, crop health, and supply chain logistics (Agupugo & Tochukwu, 2021, Bassey, Juliet & Stephen, 2024, Enebe, Ukoba & Jen, 2019). This information enables stakeholders to make data-driven decisions, optimize resource use, and respond rapidly to changing conditions.

For instance, IoT-enabled soil moisture sensors can provide farmers with insights into irrigation needs, reducing water waste and ensuring crops receive adequate moisture. In combination with machine learning algorithms, this data can be analyzed to predict crop yields and optimize planting schedules based on weather forecasts (Ajala, et al., 2024, Eyo-Udo, Odimarha & Ejairu, 2024, Okeke, et al., 2022, Uzougbo, Ikegwu & Adewusi, 2024). Simulation models can incorporate these predictive analytics to assess potential outcomes under different climate scenarios, allowing stakeholders to identify the most effective strategies for risk mitigation.

Data analytics also plays a crucial role in identifying trends and patterns within food supply chains. By analyzing historical data on production, transportation, and market demand, stakeholders can develop a better understanding of how climate change may impact various components of the supply chain (Agupugo, 2023, Bassey, Aigbovbiosa & Agupugo, 2024, Enebe, Ukoba & Jen, 2023). This knowledge can inform strategic decision-making, helping stakeholders to anticipate disruptions and implement proactive measures to enhance resilience.

Moreover, machine learning techniques can facilitate scenario planning by generating predictive models that simulate the impacts of various climate scenarios on food supply chains. By inputting different climate variables, such as temperature increases or altered precipitation patterns, stakeholders can evaluate how these changes affect crop yields, transportation logistics, and overall supply chain performance (Agu, et al., 2024, Eyo-Udo, 2024, Okeke, et al., 2023, Raji, et al., 2024). This capability allows for more informed decision-making and strategic planning in response to anticipated climate risks.

As the food supply chain continues to face the challenges posed by climate change, collaboration among stakeholders will be crucial for developing and implementing innovative mitigation techniques. Policymakers, farmers, food producers, and logistics companies must work together to share knowledge, resources, and technology. This collaborative approach can foster the development of best practices that enhance resilience across the entire food supply chain (Adepoju, Esan & Akinyomi, 2022, Bassey, Aigbovbiosa & Agupugo, 2024, Enebe, Ukoba & Jen, 2024).

In conclusion, exploring innovative mitigation techniques for adapting food supply chains to climate change is critical for ensuring food security and resilience in a changing climate. The integration of geospatial analysis, climate-smart agriculture practices, sustainable transportation strategies, and technology enhances the capacity to assess climate risks and develop targeted solutions (Abiona, et al., 2024, Ewim, 2024, Okeke, et al., 2022, Oyewole, et al., 2024). Simulation models serve as valuable tools for evaluating the effectiveness of these techniques, enabling stakeholders to make informed decisions and optimize operations. As the impacts of climate

change become increasingly pronounced, adopting these innovative strategies will be essential for building resilient food supply chains that can withstand the challenges ahead. By proactively addressing climate risks, stakeholders can enhance food security, promote sustainability, and contribute to the long-term viability of agricultural systems worldwide (Adepoju, Akinyomi & Esan, 2023, Bassey & Ibegbulam, 2023, Enebe, et al., 2022).

2.6. Future Research Directions

As climate change continues to pose significant challenges to global food supply chains, future research directions focusing on strategies for adapting these systems are crucial. One promising avenue involves enhancing simulation models with real-time climate data and machine learning techniques. By incorporating dynamic environmental information, these models can provide more accurate and timely assessments of climate risks, allowing stakeholders to make informed decisions that enhance resilience (Adegoke, Ofodile & Ochuba, 2024, Ewim, et al., 2024, Okeke, et al., 2023, Uzougbo, Ikegwu & Adewusi, 2024). Real-time data can include information on temperature fluctuations, precipitation patterns, and extreme weather events, all of which can impact agricultural production and supply chain logistics.

The integration of machine learning into simulation models is particularly valuable as it allows for more sophisticated data analysis and predictive capabilities. Machine learning algorithms can analyze large datasets to identify patterns and correlations that may not be immediately apparent. For instance, these algorithms can help predict how specific climate variables affect crop yields, transportation costs, and overall supply chain efficiency (Adeniran, et al., 2024, Ewim, et al., 2024, Okeke, et al., 2022, Sonko, et al., 2024). By continuously learning from new data, machine learning-enhanced models can adapt to changing climatic conditions and improve their predictive accuracy over time.

Additionally, there is a need to investigate the interplay between climate adaptation strategies and food security. Understanding this relationship is essential for developing holistic approaches that not only address the challenges posed by climate change but also ensure that food systems remain stable and accessible (Agu, et al., 2024, Ewim, et al., 2024, Okeke, et al., 2023, Raji, et al., 2024). Future research should explore how various adaptation strategies—such as climate-smart agriculture, diversification of crops, and sustainable water management—affect food security metrics. This exploration could involve assessing how these strategies impact the availability, accessibility, and stability of food supplies under different climate scenarios.

A critical aspect of this research direction is evaluating the trade-offs and synergies between different adaptation strategies. For example, while some strategies may enhance productivity in the short term, they could have long-term implications for soil health or biodiversity. Research should aim to identify approaches that maximize positive outcomes for food security while minimizing negative environmental impacts (Adepoju, Nwulu & Esan, 2024, Bassey, 2023, Esan, 2023, Oyindamola & Esan, 2023). This could involve scenario analysis using simulation models to evaluate the potential effects of various adaptation strategies on food security under different climate conditions.

Furthermore, assessing the economic implications of implementing adaptive strategies is essential for understanding their feasibility and scalability. Future research should focus on conducting cost-benefit analyses of various adaptation strategies, considering both direct and indirect economic impacts (Adejogbe & Adejugbe, 2019, Ewim, et al., 2024, Okeke, et al., 2022, Usuemerai, et al., 2024). This analysis should encompass the costs associated with implementing new technologies, changing agricultural practices, and modifying supply chain logistics. Additionally, it should evaluate the potential economic benefits of increased resilience, such as reduced losses from crop failures, lower transportation costs due to optimized logistics, and enhanced market access for producers.

Moreover, research should consider the role of policy and financial mechanisms in supporting the implementation of adaptive strategies. Investigating how different regulatory frameworks, subsidies, and investment incentives affect the adoption of climate adaptation measures can provide valuable insights for policymakers and stakeholders (Adewusi, et al., 2022, Ewim, et al., 2024, Okeke, et al., 2023, Shoetan, et al., 2024). This research could also explore innovative financing models, such as public-private partnerships, that can help mobilize resources for adaptation efforts in the food sector.

Another critical area for future research is the exploration of localized adaptation strategies tailored to specific regions and communities. Climate change impacts can vary significantly across different geographic areas, necessitating targeted approaches that consider local environmental, economic, and social conditions. Future research should aim to develop context-specific simulation models that incorporate local climate data, agricultural practices, and community needs (Ajala, et al., 2024, Ejike & Abhulimen, 2024, Okeke, et al., 2022, Soremekun, et al., 2024). By engaging local stakeholders in the research process, these models can better reflect the realities faced by farmers, producers, and consumers in different regions.

Additionally, interdisciplinary collaboration will be vital in advancing research on food supply chain adaptation to climate change. Engaging experts from various fields—such as climatology, agronomy, economics,

and social sciences—can foster a more comprehensive understanding of the complexities involved. Collaborative research efforts can facilitate knowledge sharing and promote the development of integrated solutions that address the multifaceted challenges of climate change.

Finally, communicating research findings effectively to stakeholders is essential for translating knowledge into action. Future research should consider innovative communication strategies that engage diverse audiences, including policymakers, farmers, and consumers. This could involve the use of interactive tools, such as visualizations and dashboards, that present complex data in an accessible and engaging manner (Addy, et al., 2024, Ejike & Abhulimen, 2024, Okeke, et al., 2024, Tula, et al., 2023). By enhancing the understanding of climate risks and adaptation strategies, researchers can empower stakeholders to take proactive measures to strengthen food supply chains.

In summary, future research directions for adapting food supply chains to climate change using simulation models should focus on enhancing model capabilities with real-time climate data and machine learning, investigating the interplay between climate adaptation strategies and food security, and assessing the economic implications of these strategies (Akinrinola, et al., 2024, Ejike & Abhulimen, 2024, Okeke, et al., 2023, Usman, et al., 2024). By addressing these critical areas, researchers can contribute to the development of effective and sustainable approaches that enhance the resilience of food systems in the face of climate change. Collaborative, interdisciplinary efforts will be essential in driving these advancements, ensuring that the knowledge generated is relevant, actionable, and impactful. As climate change continues to challenge global food security, such research will be instrumental in safeguarding food systems for future generations (Adepoju, Esan & Ayeni, 2024, Bassey, 2024, Esan & Abimbola, 2024).

2.7. Case Studies and Practical Applications

The impacts of climate change on food supply chains are increasingly evident, prompting stakeholders across the globe to seek effective strategies for adaptation. Simulation models serve as powerful tools in this endeavor, allowing for the assessment of various adaptation strategies and their potential effectiveness (Adejugbe, 2021, Ejike & Abhulimen, 2024, Okeke, et al., 2022, Oyewole, et al., 2024). Several case studies illustrate successful adaptation strategies that have been implemented in food supply chains, highlighting lessons learned and best practices that can inform future efforts to enhance resilience against climate change.

One notable example is the use of simulation models in the agricultural sector of the Netherlands, where farmers have faced significant climate-related challenges, including flooding, heatwaves, and shifting precipitation patterns. The Dutch agricultural sector has adopted climate-smart agricultural practices, integrating simulation models to predict the impacts of different climate scenarios on crop yields and resource management (Adejugbe & Adejugbe, 2018, Ehimuan, et al., 2024, Okeke, et al., 2023, Uzougbo, Ikegwu & Adewusi, 2024). By utilizing these models, farmers can assess the effectiveness of various practices, such as adjusting planting dates, implementing water-saving irrigation techniques, and selecting crop varieties that are more resilient to changing climatic conditions.

The simulation model used in this context allows farmers to visualize potential outcomes based on different scenarios, enabling them to make data-driven decisions that optimize productivity while minimizing environmental impacts. As a result, farmers in the Netherlands have been able to enhance their resilience to climate change, demonstrating the value of simulation models in adapting food supply chains (Adepoju, Atomon & Esan, 2024, Bassey, 2023, Esan, et al., 2024). This case illustrates the importance of engaging stakeholders in the modeling process, ensuring that local knowledge and experiences inform the development of effective adaptation strategies.

In Australia, the impact of climate change on the wine industry has led to the adoption of innovative supply chain strategies. Wineries in regions like the Barossa Valley have utilized simulation models to analyze the effects of climate variability on grape production (Agu, et al., 2024, Ehimuan, et al., 2024, Okeke, et al., 2022, Sanyaolu, et al., 2024). By assessing different climate scenarios and their potential impacts on grape yields, wineries have been able to implement proactive measures, such as adjusting vineyard management practices and diversifying grape varieties. For instance, some wineries have begun planting grape varieties that are better suited to warmer temperatures, while others have invested in advanced irrigation technologies to optimize water use during dry spells.

The successful adaptation of the Australian wine industry demonstrates the potential for simulation models to guide decision-making in response to climate risks. Key lessons from this case study include the importance of flexibility and adaptability in supply chain strategies, as well as the need for ongoing monitoring of climate conditions to inform adjustments (Adepoju & Esan, 2023, Bassey, 2022, Esan, Nwulu & Adepoju, 2024). Wineries that proactively adapt their practices based on data-driven insights are better positioned to navigate the challenges posed by climate change, ultimately enhancing their resilience and sustainability.

Another relevant case study can be found in the fishery sector in the Pacific Islands, where communities have faced the dual threats of climate change and overfishing. In response, stakeholders have employed simulation

models to evaluate the impacts of various management strategies on fish stocks and community livelihoods (Adeoye, et al., 2024, Ehimuan, et al., 2024, Okeke, et al., 2023, Samira, et al., 2024). By simulating different fishing scenarios and assessing their ecological and economic outcomes, fisheries managers have developed adaptive management plans that account for climate variability and resource sustainability.

One successful strategy implemented in the Pacific Islands involves the establishment of marine protected areas (MPAs) to conserve fish populations and enhance resilience against climate impacts. The use of simulation models has allowed stakeholders to evaluate the potential benefits of MPAs in supporting biodiversity and improving fish stocks, ultimately leading to more sustainable fishing practices (Ajala, et al., 2024, Egieya, et al., 2024, Okeke, et al., 2022, Sanyaolu, et al., 2023). This case highlights the importance of collaboration among local communities, policymakers, and researchers to develop effective adaptation strategies that are informed by scientific data and local knowledge.

In the realm of urban agriculture, a case study in Singapore illustrates how simulation models can facilitate the adaptation of food supply chains to climate change. With limited land resources and a growing population, Singapore has turned to vertical farming and hydroponics as innovative solutions to enhance food security (Adepoju & Esan, 2024, Bassey, 2023, Imoisili, et al., 2022, Osunlaja, Adepoju & Esan, 2024). Simulation models have been utilized to assess the potential impacts of different growing techniques, climate conditions, and resource inputs on crop yields and energy consumption.

By simulating various scenarios, urban farmers in Singapore have been able to optimize their production systems, balancing the need for food security with environmental sustainability. The successful implementation of vertical farming practices demonstrates the potential for urban agriculture to adapt to climate change while minimizing resource use (Adebayo, Paul & Eyo-Udo, 2024, Eghaghe, et al., 2024, Okeke, et al., 2023, Usuemerai, et al., 2024). Key lessons from this case include the significance of leveraging technology and data analytics to inform decision-making and the potential for urban agriculture to contribute to local food systems in the face of climate challenges.

Across these case studies, several key themes emerge that highlight best practices for resilience against climate change in food supply chains. First and foremost, stakeholder engagement is crucial. Involving farmers, fishers, and local communities in the development and application of simulation models ensures that the strategies being evaluated are relevant and context-specific (Agu, et al., 2024, Eghaghe, et al., 2024, Okeke, et al., 2022, Raji, et al., 2024). This collaborative approach fosters a sense of ownership among stakeholders and enhances the likelihood of successful implementation.

Secondly, the flexibility and adaptability of supply chain strategies are paramount. Climate change introduces uncertainty, and the ability to pivot and adjust practices based on new information is essential for resilience. Case studies illustrate that successful adaptation often involves trial and error, with stakeholders continuously refining their approaches in response to changing conditions (Adewusi, et al., 2024, Eghaghe, et al., 2024, Okeke, et al., 2023, Sanyaolu, et al., 2024). Furthermore, the integration of technology and data analytics into food supply chain management enhances the capacity to assess and respond to climate risks. Simulation models enable stakeholders to explore a range of scenarios, identify vulnerabilities, and develop informed strategies for adaptation (Adepoju & Esan, 2023, Bassey, 2022, Lukong, et al., 2024, Manuel, et al., 2024). The insights gained from these models empower stakeholders to make evidence-based decisions that promote resilience and sustainability. Finally, the importance of monitoring and evaluation cannot be overstated. As climate conditions evolve, ongoing assessment of adaptation strategies is necessary to ensure their continued effectiveness. Case studies demonstrate that adaptive management practices, which incorporate feedback loops and iterative learning, are key to maintaining resilience in the face of climate change (Ajiva, Ejike & Abhulimen, 2024, Daraojimba, et al., 2023, Okeke, et al., 2022, Ugochukwu, et al., 2024).

In conclusion, case studies of successful adaptation strategies in food supply chains provide valuable insights into the practical applications of simulation models for addressing climate change. The experiences of stakeholders in various sectors, including agriculture, fisheries, and urban farming, underscore the importance of collaboration, flexibility, and technology in enhancing resilience (Adejugbe & Adejugbe, 2019, Chumie, et al., 2024, Okeke, et al., 2022, Oyewole, et al., 2024). By learning from these examples and implementing best practices, food supply chains can better navigate the challenges posed by climate change and contribute to a more sustainable future. As the urgency of climate action increases, the continued exploration of innovative adaptation strategies will be essential in safeguarding global food systems.

2.8. Conclusion

In conclusion, adapting food supply chains to the realities of climate change is of paramount importance as we confront a future characterized by increased climate variability and extreme weather events. The impacts of climate change threaten not only food security but also the livelihoods of millions of people worldwide. As such, it is crucial to develop robust strategies that enhance the resilience of food supply chains, ensuring they can withstand and recover from the challenges posed by a changing climate.

The application of simulation models has emerged as a powerful tool in this context, contributing significantly to risk assessment and strategy development. These models enable stakeholders to visualize and evaluate the potential impacts of climate risks on various components of the food supply chain. By simulating different scenarios, stakeholders can identify vulnerabilities, assess the effectiveness of adaptive strategies, and make informed decisions that optimize resilience. The insights gained from simulation modeling facilitate the development of targeted interventions that can mitigate the adverse effects of climate change on food production, transportation, and distribution.

As we look to the future, it is imperative for stakeholders across the food supply chain, including policymakers, producers, and researchers, to invest in research and technologies that bolster climate resilience. Collaborative efforts should focus on enhancing the capabilities of simulation models, integrating real-time climate data, and exploring innovative practices that promote sustainability. By fostering partnerships and sharing knowledge, stakeholders can create a more adaptive and resilient food system that safeguards global food security in the face of climate change.

Ultimately, the need for proactive and strategic responses to climate risks is more critical than ever. The time for action is now, and by leveraging the capabilities of simulation models, stakeholders can take meaningful steps toward building resilient food supply chains that can thrive in an increasingly uncertain world.

REFERENCE

- [1]. Abass, L.A., Usuemerai, P.A., Ibikunle, O.E., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. Enhancing patient engagement through CRM systems: A pathway to improved healthcare delivery. *International Medical Science Research Journal*, 4(10), pp.928-960. Available at: <https://doi.org/10.51594/imsrj.v4i10.1648>.
- [2]. Abbulimen, A. O., & Ejike, O. G. (2024). Ethical considerations in AI use for SMEs and supply chains: Current challenges and future directions. *International Journal of Applied Research in Social Sciences*, 6(08), 1653–1679.
- [3]. Abiona, O.O., Oladapo, O.J., Modupe, O.T., Oyeniran, O. C., Adewusi, A.O., & Komolafe. A.M. (2024): Integrating and reviewing security practices within the DevOps pipeline: The emergence and importance of DevSecOps. *World Journal of Advanced Engineering Technology and Sciences*, 11(02), pp 127–133
- [4]. Addy, W. A., Ofodile, O. C., Adeoye, O. B., Oyewole, A. T., Okoye, C. C., Odeyemi, O., & Ololade, Y. J. (2024). Data-driven sustainability: How fintech innovations are supporting green finance. *Engineering Science & Technology Journal*, 5(3), 760-773.
- [5]. Adebayo, V. I., Paul, P. O., & Eyo-Udo, N. L. (2024). Sustainable procurement practices: Balancing compliance, ethics, and cost-effectiveness. *GSC Advanced Research and Reviews*, 20(1), 098-107.
- [6]. Adebayo, V. I., Paul, P. O., & Eyo-Udo, N. L. (2024). The role of data analysis and reporting in modern procurement: Enhancing decision-making and supplier management. *GSC Advanced Research and Reviews*, 20(1), 088-097.
- [7]. Adebayo, V. I., Paul, P. O., Eyo-Udo, N. L., & Ogugua, J. O. (2024). Procurement in healthcare: Ensuring efficiency and compliance in medical supplies and equipment management. *Magna Scientia Advanced Research and Reviews*, 11(2), 060-069.
- [8]. Adegoke, T. I., Ofodile, O. C., & Ochuba, N. A. (2024). Transparent reporting and equity in mortgage lending: A comprehensive review.
- [9]. Adegoke, T. I., Ofodile, O. C., Ochuba, N. A., & Akinrinol, O. (2024). Evaluating the fairness of credit scoring models: A literature review on mortgage accessibility for under-reserved populations. *GSC Advanced Research and Reviews*, 18(3), 189-199.
- [10]. Adegoke, T. I., Ofodile, O. C., Ochuba, N. A., & Akinrinola, O. (2024). Data analytics in finance and mortgage: A catalyst for addressing inequities faced by under-reserved populations in the USA. *International Journal of Science and Research Archive*, 11(2), 338-347.
- [11]. Adejugbe, A. (2020). Comparison Between Unfair Dismissal Law in Nigeria and the International Labour Organization's Legal Regime. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.3697717
- [12]. Adejugbe, A. (2024). Termination of Employment in the Public Sector – Case Study on Nigeria and South Africa. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.4881056
- [13]. Adejugbe, A. (2024). The Trajectory of the Legal Framework on the Termination of Public Workers in Nigeria. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.4802181
- [14]. Adejugbe, A., (2021). From Contract to Status: Unfair Dismissal Law. *Nnamdi Azikiwe University Journal of Commercial and Property Law*, 8(1), pp. 39-53. <https://journals.unizik.edu.ng/jcpl/article/view/649/616>
- [15]. Adejugbe, A., Adejugbe A. (2014). Cost and Event in Arbitration (Case Study: Nigeria). *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.2830454
- [16]. Adejugbe, A., Adejugbe A. (2015). Vulnerable Children Workers and Precarious Work in a Changing World in Nigeria. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.2789248
- [17]. Adejugbe, A., Adejugbe A. (2016). A Critical Analysis of the Impact of Legal Restriction on Management and Performance of an Organization Diversifying into Nigeria. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.2742385
- [18]. Adejugbe, A., Adejugbe A. (2018). Women and Discrimination in the Workplace: A Nigerian Perspective. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.3244971
- [19]. Adejugbe, A., Adejugbe A. (2019). Constitutionalisation of Labour Law: A Nigerian Perspective. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.3311225
- [20]. Adejugbe, A., Adejugbe A. (2019). The Certificate of Occupancy as a Conclusive Proof of Title: Fact or Fiction. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.3324775
- [21]. Adejugbe, A., Adejugbe A. (2020). The Philosophy of Unfair Dismissal Law in Nigeria. *Social Science Research Network Electronic Journal*. DOI:10.2139/ssrn.3697696
- [22]. Adejugbe, A., Adejugbe, A. (2018). *Emerging Trends in Job Security: A Case Study of Nigeria* (1st ed.). LAP LAMBERT Academic Publishing. <https://www.amazon.com/Emerging-Trends-Job-Security-Nigeria/dp/6202196769>
- [23]. Adeniran, I. A., Abbulimen A. O., Obiki-Osafiele, A. N, Osundare O. S., Agu E. E., & Pelumi Efunniyi C.P. (2024). Strategic risk management in financial institutions: Ensuring robust regulatory compliance, *Finance & Accounting Research Journal*, Volume 6, Issue 8, P.No. 1582-1596, 2024

- [24]. Adeniran, I. A., Abbulimen A.O., Obiki-Osafiele, A.N., Osundare O.S., Efunniyi C.P., & Agu E.E. (2022): Digital banking in Africa: A conceptual review of financial inclusion and socio-economic development. *International Journal of Applied Research in Social Sciences*, Volume 4, Issue 10, P.No. 451-480, 2022
- [25]. Adeniran, I.A., Abbulimen A.O., Obiki-Osafiele, A.N., Osundare O.S., Agu E.E., & Efunniyi C.P. (2024). Data-Driven approaches to improve customer experience in banking: Techniques and outcomes. *International Journal of Management & Entrepreneurship Research*, Volume 6, Issue 8, P.No.2797-2818, 2024
- [26]. Adeoye, O. B., Addy, W. A., Ajayi-Nifise, A. O., Odeyemi, O., Okoye, C. C., & Ofodile, O. C. (2024). Leveraging AI and data analytics for enhancing financial inclusion in developing economies. *Finance & Accounting Research Journal*, 6(3), 288-303.
- [27]. Adeoye, O. B., Addy, W. A., Odeyemi, O., Okoye, C. C., Ofodile, O. C., Oyewole, A. T., & Ololade, Y. J. (2024). Fintech, taxation, and regulatory compliance: navigating the new financial landscape. *Finance & Accounting Research Journal*, 6(3), 320-330.
- [28]. Adeoye, O. B., Okoye, C. C., Ofodile, O. C., Odeyemi, O., Addy, W. A., & Ajayi-Nifise, A. O. (2024). Integrating artificial intelligence in personalized insurance products: a pathway to enhanced customer engagement. *International Journal of Management & Entrepreneurship Research*, 6(3), 502-511.
- [29]. Adepoju, O. O., & Esan, O. (2023). Employee social well-being and remote working among ICT workers in Lagos State: Assessing the opportunities and threats. *Akungba Journal of Management*, 5(2), 91–102.
- [30]. Adepoju, O. O., & Esan, O. (2023). Risk Management Practices And Workers Safety In University Of Medical Sciences Teaching Hospital, Ondo State Nigeria. *Open Journal of Management Science (ISSN: 2734-2107)*, 4(1), 1-12.
- [31]. Adepoju, O. O., & Esan, O. (2024). Tertiary institutions and lifelong learning via digital tools in Nigeria: A review. *International Journal of Management Sciences and Business Research*, 13(2), 01–13.
- [32]. Adepoju, O. O., Atomon, O. B., & Esan, O. (2024). Entrepreneurial innovative practices and profitability of small and medium enterprises in Oyo State. *International Journal of Management Leadership and Productivity Development*, 2(1), 16–28.
- [33]. Adepoju, O. O., Esan, O., & Ayeni, D. O. (2024). Innovation and social media agility on the survival of small and medium enterprises (SMEs) in Ibadan, Oyo State, Nigeria. *Journal of Research in Business and Management*, 12(3), 38–48. *Quest Journals*.
- [34]. Adepoju, O. O., Nwulu, T. T., & Esan, O. A. (2024). Industry 4.0 Technologies and Law in Enhancing Human Capacity Among Women in The Nigeria Construction Industry: A Systematic Review. *African Journal of Applied Research*, 10(1), 27-42.
- [35]. Adepoju, O., Akinyomi, O., & Esan, O. (2023). Integrating human-computer interactions in Nigerian energy system: A skills requirement analysis. *Journal of Digital Food, Energy & Water Systems*, 4(2).
- [36]. Adepoju, O., Esan, O., & Akinyomi, O. (2022). Food security in Nigeria: enhancing workers' productivity in precision agriculture. *Journal of Digital Food, Energy & Water Systems*, 3(2).
- [37]. Adewale, T. T., Eyo-Udo, N. L., Toromade, A. S., & Ngochindo, A. (2024). Integrating sustainability and cost-effectiveness in food and FMCG supply chains: A comprehensive model.
- [38]. Adewale, T. T., Eyo-Udo, N. L., Toromade, A. S., & Ngochindo, A. (2024). Optimizing food and FMCG supply chains: A dual approach leveraging behavioral finance insights and big data analytics for strategic decision-making.
- [39]. Adewusi, A. O., Asuzu, O. F., Olorunsogo, T., Iwuanyanwu, C., Adaga, E., & Daraojimba, O. D. (2024): A Review of Technologies for Sustainable Farming Practices: AI in Precision Agriculture. *World Journal of Advanced Research and Reviews*, 21(01), pp 2276-2895
- [40]. Adewusi, A. O., Chiekezie, N. R., & Eyo-Udo, N. L. (2022). Securing smart agriculture: Cybersecurity challenges and solutions in IoT-driven farms. *World Journal of Advanced Research and Reviews*, 15(3), 480-489.
- [41]. Adewusi, A. O., Chiekezie, N. R., & Eyo-Udo, N. L. (2022). The role of AI in enhancing cybersecurity for smart farms. *World Journal of Advanced Research and Reviews*, 15(3), 501-512.
- [42]. Adewusi, A. O., Komolafe, A. M., Ejairu, E., Aderotoye, I. A., Abiona, O.O., & Oyeniran, O. C. (2024): A Review of Techniques and Case Studies: The Role of Predictive Analytics in Optimizing Supply Chain Resilience. *International Journal of Management & Entrepreneurship Research*, 6(3), pp 815-837
- [43]. Adewusi, A. O., Okoli, U. I., Adaga, E., Olorunsogo, T., Asuzu, O. F., & Adreima, O. D. (2024): A Review of Analytical Tools and Competitive Advantage: Business Intelligence in the Era of Big Data. *Computer Science & IT Research Journal*, 5(2), pp. 415-431
- [44]. Adewusi, A. O., Okoli, U. I., Olorunsogo, T., Adaga, E., Daraojimba, O. D., & Obi, C. O. (2024). A USA Review: Artificial Intelligence in Cybersecurity: Protecting National Infrastructure. *World Journal of Advanced Research and Reviews*, 21(01), pp 2263-2275
- [45]. Adewusi, A.O., Chiekezie, N.R. & Eyo-Udo, N.L. (2022) Cybersecurity threats in agriculture supply chains: A comprehensive review. *World Journal of Advanced Research and Reviews*, 15(03), pp 490-500
- [46]. Adewusi, A.O., Chiekezie, N.R. & Eyo-Udo, N.L. (2022) Securing smart agriculture: Cybersecurity challenges and solutions in IoT-driven farms. *World Journal of Advanced Research and Reviews*, 15(03), pp 480-489
- [47]. Adewusi, A.O., Chiekezie, N.R. & Eyo-Udo, N.L. (2022) The role of AI in enhancing cybersecurity for smart farms. *World Journal of Advanced Research and Reviews*, 15(03), pp 501-512
- [48]. Adewusi, A.O., Chiekezie, N.R. & Eyo-Udo, N.L. (2023) Blockchain technology in agriculture: Enhancing supply chain transparency and traceability. *Finance & Accounting Research Journal*, 5(12), pp 479-501
- [49]. Adewusi, A.O., Chiekezie, N.R. & Eyo-Udo, N.L. (2023) Cybersecurity in precision agriculture: Protecting data integrity and privacy. *International Journal of Applied Research in Social Sciences*, 5(10), pp. 693-708
- [50]. Agu, E. E., Chiekezie, N. R., Abbulimen, A. O., & Obiki-Osafiele, A. N. (2024): Building sustainable business models with predictive analytics: Case studies from various industries.
- [51]. Agu, E. E., Komolafe, M. O., Ejike, O. G., Ewim, C. P., & Okeke, I. C. (2024). A model for VAT standardization in Nigeria: Enhancing collection and compliance. *Finance & Accounting Research Journal*, 6(9), 1677-1693.
- [52]. Agu, E. E., Komolafe, M. O., Ejike, O. G., Ewim, C. P., & Okeke, I. C. (2024). A model for standardized financial advisory services for Nigerian startups: Fostering entrepreneurial growth. *International Journal of Management & Entrepreneurship Research*, 6(9), 3116-3133.
- [53]. Agu, E. E., Komolafe, M. O., Ejike, O. G., Ewim, C. P., & Okeke, I. C. (2024). A model for standardizing Nigerian SMEs: Enhancing competitiveness through quality control. *International Journal of Management & Entrepreneurship Research*, 6(9), 3096-3115.
- [54]. Agu, E.E, Abbulimen A.O, Obiki-Osafiele, A.N, Osundare O.S, Adeniran I.A and Efunniyi C.P. (2024): Proposing strategic models for integrating financial literacy into national public education systems, *International Journal of Frontline Research in Multidisciplinary Studies*, 2024, 03(02), 010–019.
- [55]. Agu, E.E, Abbulimen A.O, Obiki-Osafiele, A.N, Osundare O.S, Adeniran I.A & Efunniyi C.P. (2022): Artificial Intelligence in African Insurance: A review of risk management and fraud prevention. *International Journal of Management & Entrepreneurship Research*, Volume 4, Issue 12, P.No.768-794, 2022.

- [56]. Agu, E.E, Abhulimen A.O., Obiki-Osafiele, A.N, Osundare O.S., Adeniran I.A and Efunniyi C.P. (2024): Utilizing AI-driven predictive analytics to reduce credit risk and enhance financial inclusion. *International Journal of Frontline Research in Multidisciplinary Studies*, 2024, 03(02), 020–029.
- [57]. Agu, E.E, Chiekezie N.R, Abhulimen A.O and Obiki-Osafiele, A.N. (2024): Optimizing supply chains in emerging markets: Addressing key challenges in the financial sector. *World Journal of Advanced Science and Technology*, 2024, 06(01), 035–045.
- [58]. Agu, E.E, Chiekezie N.R, Abhulimen A.O, & Obiki-Osafiele, A.N. (2024): Building sustainable business models with predictive analytics: Case studies from various industries. *International Journal of Advanced Economics*, Volume 6, Issue 8, P.No.394-406, 2024.
- [59]. Agu, E.E, Efunniyi C.P, Abhulimen A.O, Obiki-Osafiele, A.N, Osundare O.S, & Adeniran I.A. (2023): Regulatory frameworks and financial stability in Africa: A comparative review of banking and insurance sectors, *Finance & Accounting Research Journal*, Volume 5, Issue 12, P.No. 444-459, 2023.
- [60]. Agupugo, C. (2023). Design of A Renewable Energy Based Microgrid That Comprises of Only PV and Battery Storage to Sustain Critical Loads in Nigeria Air Force Base, Kaduna. *ResearchGate*.
- [61]. Agupugo, C. P., & Tochukwu, M. F. C. (2021): A model to Assess the Economic Viability of Renewable Energy Microgrids: A Case Study of Imufu Nigeria.
- [62]. Agupugo, C. P., Ajayi, A. O., Nwannevu, C., & Oladipo, S. S. (2022); *Advancements in Technology for Renewable Energy Microgrids*.
- [63]. Agupugo, C. P., Ajayi, A. O., Nwannevu, C., & Oladipo, S. S. (2022): Policy and regulatory framework supporting renewable energy microgrids and energy storage systems.
- [64]. Agupugo, C.P., Kehinde, H.M. & Manuel, H.N.N., 2024. Optimization of microgrid operations using renewable energy sources. *Engineering Science & Technology Journal*, 5(7), pp.2379-2401.
- [65]. Ahuchogu, M. C., Sanyaolu, T. O., & Adeleke, A. G. (2024). Enhancing employee engagement in long-haul transport: Review of best practices and innovative approaches. *Global Journal of Research in Science and Technology*, 2(01), 046-060.
- [66]. Ahuchogu, M. C., Sanyaolu, T. O., & Adeleke, A. G. (2024). Exploring sustainable and efficient supply chains innovative models for electric vehicle parts distribution. *Global Journal of Research in Science and Technology*, 2(01), 078-085.
- [67]. Ahuchogu, M. C., Sanyaolu, T. O., & Adeleke, A. G. (2024). Workforce development in the transport sector amidst environmental change: A conceptual review. *Global Journal of Research in Science and Technology*, 2(01), 061-077.
- [68]. Ahuchogu, M. C., Sanyaolu, T. O., Adeleke, A. G., (2024). Independent Researcher, U. K., & Leenit, U. K. Balancing innovation with risk management in digital banking transformation for enhanced customer satisfaction and security.
- [69]. Ahuchogu, M. C., Sanyaolu, T. O., Adeleke, A. G., (2024). Independent Researcher, U. K., & Leenit, U. K. Diversity and inclusion practices in the transportation industry: A systematic review.
- [70]. Ajala, O. A., Arinze, C. A., Ofodile, O. C., Okoye, C. C., & Daraojimba, A. I. (2024). Exploring and reviewing the potential of quantum computing in enhancing cybersecurity encryption methods.
- [71]. Ajala, O. A., Arinze, C. A., Ofodile, O. C., Okoye, C. C., & Daraojimba, O. D. (2024). Reviewing advancements in privacy-enhancing technologies for big data analytics in an era of increased surveillance. *World Journal of Advanced Engineering Technology and Sciences*, 11(1), 294-300.
- [72]. Ajala, O. A., Okoye, C. C., Ofodile, O. C., Arinze, C. A., & Daraojimba, O. D. (2024). Review of AI and machine learning applications to predict and thwart cyber-attacks in real-time.
- [73]. Ajiva, A. O., Ejike, O. G., & Abhulimen, A. O. (2024). Innovative approaches in high-end photo retouching and color grading techniques for enhanced marketing and visual storytelling, including for SMEs. *International Journal of Frontiers in Science and Technology Research*, 7(01), 057-065.
- [74]. Akinrinola, O., Okoye, C. C., Ofodile, O. C., & Ugochukwu, C. E. (2024). Navigating and reviewing ethical dilemmas in AI development: Strategies for transparency, fairness, and accountability. *GSC Advanced Research and Reviews*, 18(3), 050-058.
- [75]. Anyanwu, A., Olorunsogo, T., Abrahams, T. O., Akindote, O. J., & Reis, O. (2024). Data confidentiality and integrity: a review of accounting and cybersecurity controls in superannuation organizations. *Computer Science & IT Research Journal*, 5(1), 237-253.
- [76]. Arinze, C. A., Ajala, O. A., Okoye, C. C., Ofodile, O. C., & Daraojimba, A. I. (2024). Evaluating the integration of advanced IT solutions for emission reduction in the oil and gas sector. *Engineering Science & Technology Journal*, 5(3), 639-652.
- [77]. Bassey, K. E. (2022). Enhanced Design and Development Simulation and Testing. *Engineering Science & Technology Journal*, 3(2), 18-31.
- [78]. Bassey, K. E. (2022). Optimizing Wind Farm Performance Using Machine Learning. *Engineering Science & Technology Journal*, 3(2), 32-44.
- [79]. Bassey, K. E. (2023). Hybrid Renewable Energy Systems Modeling. *Engineering Science & Technology Journal*, 4(6), 571-588.
- [80]. Bassey, K. E. (2023). Hydrokinetic Energy Devices: Studying Devices That Generate Power from Flowing Water Without Dams. *Engineering Science & Technology Journal*, 4(2), 1-17.
- [81]. Bassey, K. E. (2023). Solar Energy Forecasting with Deep Learning Technique. *Engineering Science & Technology Journal*, 4(2), 18-32.
- [82]. Bassey, K. E. (2024). From waste to wonder: Developing engineered nanomaterials for multifaceted applications.
- [83]. Bassey, K. E., & Ibebulam, C. (2023). Machine Learning for Green Hydrogen Production. *Computer Science & IT Research Journal*, 4(3), 368-385.
- [84]. Bassey, K. E., Aigbovbiosa, J., & Agupugo, C. (2024). Risk management strategies in renewable energy investment. *International Journal of Novel Research in Engineering and Science*, 11(1), 138–148. Novelty Journals.
- [85]. Bassey, K. E., Aigbovbiosa, J., & Agupugo, C. (2024). Risk management strategies in renewable energy investment. *International Journal of Novel Research in Engineering and Science*, 11(1), 138–148. Novelty Journals.
- [86]. Bassey, K. E., Juliet, A. R., & Stephen, A. O. (2024). AI-Enhanced lifecycle assessment of renewable energy systems. *Engineering Science & Technology Journal*, 5(7), 2082-2099.
- [87]. Bassey, K. E., Opoku-Boateng, J., Antwi, B. O., & Ntiakoh, A. (2024). Economic impact of digital twins on renewable energy investments. *Engineering Science & Technology Journal*, 5(7), 2232-2247.
- [88]. Bassey, K. E., Opoku-Boateng, J., Antwi, B. O., Ntiakoh, A., & Juliet, A. R. (2024). Digital twin technology for renewable energy microgrids. *Engineering Science & Technology Journal*, 5(7), 2248-2272.
- [89]. Bassey, K. E., Rajput, S. A., Oladepo, O. O., & Oyewale, K. (2024). Optimizing behavioral and economic strategies for the ubiquitous integration of wireless energy transmission in smart cities.
- [90]. Chumie, G. O., Ewim, C. P., Adeleke, A. G., Okeke, I. C., & Mokogwu, C. (2024). Sustainable business operations in technology startups: A model for leadership and administrative excellence. *International Journal of Management & Entrepreneurship Research*, 6(10), 3283-3298.
- [91]. Daraojimba, C., Eyo-Udo, N. L., Egbokhaebho, B. A., Ofonagoro, K. A., Ogunjobi, O. A., Tula, O. A., & Banso, A. A. (2023). Mapping international research cooperation and intellectual property management in the field of materials science: an exploration of strategies, agreements, and hurdles. *Engineering Science & Technology Journal*, 4(3), 29-48.

- [92]. Eghaghe, V. O., Osundare, O. S., Ewim, C. P., & Okeke, I. C. (2024). Fostering international AML cooperation: The role of analytical tools in enhancing cross-border regulatory frameworks. *Computer Science & IT Research Journal*, 5(10), 2371-2402.
- [93]. Eghaghe, V. O., Osundare, O. S., Ewim, C. P., & Okeke, I. C. (2024). Advancing AML tactical approaches with data analytics: Transformative strategies for improving regulatory compliance in banks. *Finance & Accounting Research Journal*, 6(10), 1893-1925.
- [94]. Eghaghe, V. O., Osundare, O. S., Ewim, C. P., & Okeke, I. C. (2024). Navigating the ethical and governance challenges of AI deployment in AML practices within the financial industry. *International Journal of Scholarly Research and Reviews*, 5(2), 30–51.
- [95]. Egieya, Z. E., Obiki-Osafiafele, A. N., Ikwue, U., Eyo-Udo, N. L., & Daraojimba, C. (2024). Comparative analysis of workforce efficiency, customer engagement, and risk management strategies: lessons from Nigeria and the USA. *International Journal of Management & Entrepreneurship Research*, 6(2), 439-450.
- [96]. Ehimuan, B., Akindote, O. J., Olorunsogo, T., Anyanwu, A., Olorunsogo, T. O., & Reis, O. (2024). Mental health and social media in the US: A review: Investigating the potential links between online platforms and mental well-being among different age groups. *International Journal of Science and Research Archive*, 11(1), 464-477.
- [97]. Ehimuan, B., Anyanwu, A., Olorunsogo, T., Akindote, O. J., Abrahams, T. O., & Reis, O. (2024). Digital inclusion initiatives: Bridging the connectivity gap in Africa and the USA—A review. *International Journal of Science and Research Archive*, 11(1), 488-501.
- [98]. Ehimuan, B., Chimezie, O., Akagha, O. V., Reis, O., & Oguejiofor, B. B. (2024). Global data privacy laws: A critical review of technology's impact on user rights. *World Journal of Advanced Research and Reviews*, 21(2), 1058-1070.
- [99]. Ejike, O. G., & Abhulimen, A. O. (2024). Addressing gender-specific challenges in project and event management: Strategies for women entrepreneurs. *International Journal of Scholarly Research in Multidisciplinary Studies*, 23(02), 034-043.
- [100]. Ejike, O. G., & Abhulimen, A. O. (2024). Conceptual framework for enhancing project management practices.
- [101]. Ejike, O. G., & Abhulimen, A. O. (2024). Empowerment through event management: A project management approach for women entrepreneurs. *International Journal of Scholarly Research in Multidisciplinary Studies*, 5(01), 015-023.
- [102]. Ejike, O. G., & Abhulimen, A. O. (2024). Sustainability and project management: A dual approach for women entrepreneurs in event management. *International Journal of Scholarly Research in Multidisciplinary Studies*, 5(01), 024-033.
- [103]. Enebe, G. C. (2019). *Modeling and Simulation of Nanostructured Copper Oxides Solar Cells for Photovoltaic Application*. University of Johannesburg (South Africa).
- [104]. Enebe, G. C., & Ukoba, K. (2024). 11 Review of Solar Cells. *Localized Energy Transition in the 4th Industrial Revolution*, 191.
- [105]. Enebe, G. C., Lukong, V. T., Mouchou, R. T., Ukoba, K. O., & Jen, T. C. (2022). Optimizing nanostructured TiO₂/Cu₂O pn heterojunction solar cells using SCAPS for fourth industrial revolution. *Materials Today: Proceedings*, 62, S145-S150.
- [106]. Enebe, G. C., Ukoba, K., & Jen, T. C. (2019). Numerical modeling of effect of annealing on nanostructured CuO/TiO₂ pn heterojunction solar cells using SCAPS. *AIMS Energy*, 7(4), 527-538.
- [107]. Enebe, G. C., Ukoba, K., & Jen, T. C. (2023). Review of Solar Cells Deposition Techniques for the Global South. *Localized Energy Transition in the 4th Industrial Revolution*, 191-205.
- [108]. Enebe, G. C., Ukoba, K., & Jen, T. C. (2024). A Review of Numerical Tools for Solar Cells. *Localized Energy Transition in the 4th Industrial Revolution*, 68-85.
- [109]. Enebe, G.C., Lukong, V.T., Mouchou, R.T., Ukoba, K.O. and Jen, T.C., 2022. Optimizing nanostructured TiO₂/Cu₂O pn heterojunction solar cells using SCAPS for fourth industrial revolution. *Materials Today: Proceedings*, 62, pp.S145-S150.
- [110]. Esan, O. (2023). Addressing Brain Drain in the Health Sector towards Sustainable National Development in Nigeria: Way Forward.
- [111]. Esan, O., & Abimbola, D. O. (2024). A systematic review on challenges of integrating blockchain technology into employee recruitment and talent acquisition. *International Journal of Arts and Social Science*, 7(2), 79–87.
- [112]. Esan, O., Nwulu, N. I., David, L. O., & Adepoju, O. (2024). An evaluation of 2013 privatization on Benin Electricity Distribution technical and workforce performance. *International Journal of Energy Sector Management*.
- [113]. Esan, O., Nwulu, N., & Adepoju, O. O. (2024). A bibliometric analysis assessing the water-energy-food nexus in South Africa. *Heliyon*, 10(18).
- [114]. Ewim, C. P., Achumie, G. O., Adeleke, A. G. Okeke, I. C., & Mokogwu, C. (2024). Developing a cross-functional team coordination framework: A model for optimizing business operations. *International Journal of Frontline Research in Multidisciplinary Studies*, 4(01), 15–34.
- [115]. Ewim, C. P., Komolafe, M. O., Ejike, O. G., Agu, E. E., & Okeke, I. C. (2024). A trust-building model for financial advisory services in Nigeria's investment sector. *International Journal of Applied Research in Social Sciences*, 6(9), 2276-2292.
- [116]. Ewim, C. P., Komolafe, M. O., Ejike, O. G., Agu, E. E., & Okeke, I. C. (2024). A regulatory model for harmonizing tax collection across Nigerian states: The role of the joint tax board. *International Journal of Advanced Economics*, 6(9), 457-470.
- [117]. Ewim, C.P-M, Komolafe M.O, Ejike O.G, Agu E.E, & Okeke I.C. (2024): A policy model for standardizing Nigeria's tax systems through international collaboration, *Finance & Accounting Research Journal* P-ISSN: 2708-633X, E-ISSN: 2708-6348 Volume 6, Issue 9, P.No. 1694-1712, September 2024.
- [118]. Ewim, C.P-M, Komolafe M.O, Gift Ejike O.G, Agu E.E, & Okeke I.C. (2024): A regulatory model for harmonizing tax collection across Nigerian states: The role of the joint tax board. *International Journal of Advanced Economics* P-ISSN: 2707-2134, E-ISSN: 2707-2142 Volume 6, Issue 9, P.No.457-470, September 2024.
- [119]. Ewim, D. R. E. (2024). Ochuko Felix Orikpeta AND. *Microbial Bioremediation and Multiomics Technologies for Sustainable Development: Recent Trends*, 13, 96.
- [120]. Eyo-Udo, N. (2024). Leveraging artificial intelligence for enhanced supply chain optimization. *Open Access Research Journal of Multidisciplinary Studies*, 7(2), 001-015.
- [121]. Eyo-Udo, N. L., Odimarha, A. C., & Ejairu, E. (2024). Sustainable and ethical supply chain management: The role of HR in current practices and future directions. *Magna Scientia Advanced Research and Reviews*, 10(2), 181-196.
- [122]. Eyo-Udo, N. L., Odimarha, A. C., & Kolade, O. O. (2024). Ethical supply chain management: balancing profit, social responsibility, and environmental stewardship. *International Journal of Management & Entrepreneurship Research*, 6(4), 1069-1077.
- [123]. Gidiagba, J. O., Daraojimba, C., Ofonagoro, K. A., Eyo-Udo, N. L., Egbokhaebho, B. A., Ogunjobi, O. A., & Banso, A. A. (2023). Economic impacts and innovations in materials science: a holistic exploration of nanotechnology and advanced materials. *Engineering Science & Technology Journal*, 4(3), 84-100.
- [124]. Ibikunle, O.E., Usuemerai, P.A., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. Artificial intelligence in healthcare forecasting: Enhancing market strategy with predictive analytics. *International Journal of Applied Research in Social Sciences*, 6(10), pp.2409–2446. Available at: <https://doi.org/10.51594/ijarss.v6i10.1640>.
- [125]. Ibikunle, O.E., Usuemerai, P.A., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. AI and digital health innovation in pharmaceutical development. *Computer Science & IT Research Journal*, 5(10), pp.2301-2340. Available at: <https://doi.org/10.51594/csitrj.v5i10.1649>.
- [126]. Igwe, A. N., Eyo-Udo, N. L., & Stephen, A. (2024). Technological Innovations and Their Role in Enhancing Sustainability in Food and FMCG Supply Chains.

- [127]. Igwe, A. N., Eyo-Udo, N. L., Toromade, A. S., & Tosin, T. (2024). Policy implications and economic incentives for sustainable supply chain practices in the food and FMCG Sectors.
- [128]. Ihemereze, K. C., Ekwezia, A. V., Eyo-Udo, N. L., Ikwue, U., Ufoaro, O. A., Oshiose, E. E., & Daraojimba, C. (2023). Bottle to brand: exploring how effective branding energized star lager beer's performance in a fierce market. *Engineering Science & Technology Journal*, 4(3), 169-189.
- [129]. Ihemereze, K. C., Eyo-Udo, N. L., Egbokhaebho, B. A., Daraojimba, C., Ikwue, U., & Nwankwo, E. E. (2023). Impact of monetary incentives on employee performance in the Nigerian automotive sector: a case study. *International Journal of Advanced Economics*, 5(7), 162-186.
- [130]. Ijomah, T. I., Idemudia, C., Eyo-Udo, N. L., & Anjorin, K. F. (2024). Innovative digital marketing strategies for SMEs: Driving competitive advantage and sustainable growth. *International Journal of Management & Entrepreneurship Research*, 6(7), 2173-2188.
- [131]. Ijomah, T. I., Idemudia, C., Eyo-Udo, N. L., & Anjorin, K. F. (2024). Harnessing marketing analytics for enhanced decision-making and performance in SMEs.
- [132]. Ijomah, T. I., Idemudia, C., Eyo-Udo, N. L., & Anjorin, K. F. (2024). The role of big data analytics in customer relationship management: Strategies for improving customer engagement and retention.
- [133]. Ijomah, T. I., Idemudia, C., Eyo-Udo, N. L., & Anjorin, K. F. (2024). Innovative digital marketing strategies for SMEs: Driving competitive advantage and sustainable growth. *International Journal of Management & Entrepreneurship Research*, 6(7), 2173-2188.
- [134]. Imoisili, P., Nwanna, E., Enebe, G., & Jen, T. C. (2022, October). Investigation of the Acoustic Performance of Plantain (Musa Paradisiacal) Fibre Reinforced Epoxy Biocomposite. In *ASME International Mechanical Engineering Congress and Exposition* (Vol. 86656, p. V003T03A009). American Society of Mechanical Engineers.
- [135]. Iyelolu, T.V, Agu E.E, Idemudia C, & Ijomah T.I. (2024): Legal innovations in FinTech: Advancing financial services through regulatory reform. *Finance & Accounting Research Journal*, Volume 6, Issue 8, P.No. 1310-1319, 2024.
- [136]. Iyelolu, T.V, Agu E.E, Idemudia C, Ijomah T.I. (2024): Improving Customer Engagement and CRM for SMEs with AI Driven Solutions and Future Enhancements. *International Journal of Engineering Research and Development*, Volume 20, Issue 8 (2024),
- [137]. Iyelolu, T.V, Agu E.E, Idemudia C, Ijomah T.I. (2024): Leveraging Artificial Intelligence for Personalized Marketing Campaigns to Improve Conversion Rates. *International Journal of Engineering Research and Development*, Volume 20, Issue 8 (2024).
- [138]. Kaggwa, S., Onunka, T., Uwaoma, P. U., Onunka, O., Daraojimba, A. I., & Eyo-Udo, N. L. (2024). Evaluating the efficacy of technology incubation centres in fostering entrepreneurship: case studies from the global south. *International Journal of Management & Entrepreneurship Research*, 6(1), 46-68.
- [139]. Komolafe, A. M., Aderotoye, I. A., Abiona, O.O., Adewusi, A. O., Obijuru, A., Modupe, O.T., & Oyeniran, O. C. (2024). A Systematic Review of Approaches and Outcomes: Harnessing Business Analytics for Gaining Competitive Advantage in Emerging Markets. *International Journal of Management & Entrepreneurship Research*. 6(3) pp 838-862
- [140]. Komolafe, M. O., Agu, E. E., Ejike, O. G., Ewim, C. P., & Okeke, I. C. (2024). A financial inclusion model for Nigeria: Standardizing advisory services to reach the unbanked. *International Journal of Applied Research in Social Sciences*, 6(9), 2258-2275.
- [141]. Komolafe, M. O., Agu, E. E., Ejike, O. G., Ewim, C. P., & Okeke, I. C. (2024). A digital service standardization model for Nigeria: The role of NITDA in regulatory compliance. *International Journal of Frontline Research and Reviews*, 2(2), 69–79.
- [142]. Lukong, V. T., Chukwuati, C. N., Enebe, G., Onisuru, O. R., Ukoba, K., & Jen, T. C. (2024). The Development And Application Of Cu@ Tio2@ Sapo-34 As Better Photocatalyst Towards Degradation Of Various Pollutants. *Environmental Technology & Innovation*, 103700.
- [143]. Lukong, V. T., Mouchou, R. T., Enebe, G. C., Ukoba, K., & Jen, T. C. (2022). Deposition and characterization of self-cleaning TiO2 thin films for photovoltaic application. *Materials today: proceedings*, 62, S63-S72.
- [144]. Manuel, H. N. N., Kehinde, H. M., Agupugo, C. P., & Manuel, A. C. N. (2024). The impact of AI on boosting renewable energy utilization and visual power plant efficiency in contemporary construction. *World Journal of Advanced Research and Reviews*, 23(2), 1333-1348.
- [145]. Modupe, O.T, Otitola, A. A., Oladapo, O.J., Abiona, O.O., Oyeniran, O. C., Adewusi, A.O., Komolafe, A. M., & Obijuru, A. (2024). Reviewing the Transformational Impact of Edge Computing on Real-Time Data Processing and Analytics. *Computer Science & IT Research Journal*, 5(3), pp 603-702
- [146]. Mokogwu, C., Achumie, G. O., Adeleke, A. G., Okeke, I. C., & Ewim, C. P. (2024). A leadership and policy development model for driving operational success in tech companies. *International Journal of Frontline Research in Multidisciplinary Studies*, 4(1), 1–14.
- [147]. Mokogwu, C., Achumie, G. O., Adeleke, A. G., Okeke, I. C., & Ewim, C. P. M. (2024). A strategic IT policy implementation model for enhancing customer satisfaction in digital markets.
- [148]. Mokogwu, C., Achumie, G. O., Adeleke, A. G., Okeke, I. C., & Ewim, C. P. M. (2024). A data-driven operations management model: Implementing MIS for strategic decision making in tech businesses.
- [149]. Mokogwu, O., Achumie, G. O., Adeleke, A. G., Okeke, I. C., & Ewim, C. P. (2024). A strategic IT policy implementation model for enhancing customer satisfaction in digital markets. *International Journal of Frontline Research and Reviews*, 3(1), 20–37.
- [150]. Mokogwu, O., Achumie, G. O., Adeleke, A. G., Okeke, I. C., & Ewim, C. P. (2024). A data-driven operations management model: Implementing MIS for strategic decision making in tech businesses. *International Journal of Frontline Research and Reviews*, 3(1), 1–19.
- [151]. Nnaji, U. O., Benjamin, L. B., Eyo-Udo, N. L., & Etukudoh, E. A. (2024). Incorporating sustainable engineering practices into supply chain management for environmental impact reduction. *GSC Advanced Research and Reviews*, 19(2), 138-143.
- [152]. Nnaji, U. O., Benjamin, L. B., Eyo-Udo, N. L., & Etukudoh, E. A. (2024). Advanced risk management models for supply chain finance. *World Journal of Advanced Research and Reviews*, 22(2), 612-618.
- [153]. Nnaji, U. O., Benjamin, L. B., Eyo-Udo, N. L., & Etukudoh, E. A. (2024). A review of strategic decision-making in marketing through big data and analytics. *Magna Scientia Advanced Research and Reviews*, 11(1), 084-091.
- [154]. Nnaji, U. O., Benjamin, L. B., Eyo-Udo, N. L., & Etukudoh, E. A. (2024). Effective cost management strategies in global supply chains. *International Journal of Applied Research in Social Sciences*, 6(5), 945-953.
- [155]. Nnaji, U. O., Benjamin, L. B., Eyo-Udo, N. L., & Etukudoh, E. A. (2024). Strategies for enhancing global supply chain resilience to climate change. *International Journal of Management & Entrepreneurship Research*, 6(5), 1677-1686.
- [156]. Odeyemi, O., Okoye, C. C., Ofodile, O. C., Adeoye, O. B., Addy, W. A., & Ajayi-Nifise, A. O. (2024). Integrating AI with Blockchain for Enhanced Financial Services Security. *Finance & Accounting Research Journal*, 6(3), 271-287.
- [157]. Odeyemi, O., Oyewole, A. T., Adeoye, O. B., Ofodile, O. C., Addy, W. A., Okoye, C. C., & Ololade, Y. J. (2024). Entrepreneurship in Africa: A Review of Growth and Challenges. *International Journal of Management & Entrepreneurship Research*, 6(3), 608-622.
- [158]. Odunaiya, O. G., Soyombo, O. T., Abioye, K. M., & Adeleke, A. G. (2024). The role of digital transformation in enhancing clean energy startups' success: An analysis of it integration strategies.
- [159]. Ofodile, O. C., Odeyemi, O., Okoye, C. C., Addy, W. A., Oyewole, A. T., Adeoye, O. B., & Ololade, Y. J. (2024). Digital Banking Regulations: A Comparative Review between Nigeria and the USA. *Finance & Accounting Research Journal*, 6(3), 347-371.
-

- [160]. Ofodile, O. C., Oyewole, A. T., Ugochukwu, C. E., Addy, W. A., Adeoye, O. B., & Okoye, C. C. (2024). Predictive analytics in climate finance: Assessing risks and opportunities for investors. *GSC Advanced Research and Reviews*, 18(2), 423-433.
- [161]. Ogbu, A. D., Eyo-Udo, N. L., Adeyinka, M. A., Ozowe, W., & Ikevuje, A. H. (2023). A conceptual procurement model for sustainability and climate change mitigation in the oil, gas, and energy sectors. *World Journal of Advanced Research and Reviews*, 20(3), 1935-1952.
- [162]. Ogunjobi, O. A., Eyo-Udo, N. L., Egbokhaebho, B. A., Daraojimba, C., Ikwue, U., & Banso, A. A. (2023). Analyzing historical trade dynamics and contemporary impacts of emerging materials technologies on international exchange and us strategy. *Engineering Science & Technology Journal*, 4(3), 101-119.
- [163]. Oham, C., & Ejike, O. G. (2024). Creativity and collaboration in creative industries: Proposing a conceptual model for enhanced team dynamics.
- [164]. Oham, C., & Ejike, O. G. (2024). Customer interaction and engagement: A theoretical exploration of live promotional tactics in the arts.
- [165]. Oham, C., & Ejike, O. G. (2024). Optimizing talent management in creative industries: Theoretical insights into effective database utilization.
- [166]. Okafor, C. M., Kolade, A., Onunka, T., Daraojimba, C., Eyo-Udo, N. L., Onunka, O., & Omotosho, A. (2023). Mitigating cybersecurity risks in the US healthcare sector. *International Journal of Research and Scientific Innovation (IJRSI)*, 10(9), 177-193.
- [167]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P.-M and Komolafe M. O. (2022): A regulatory model for standardizing financial advisory services in Nigeria. *International Journal of Frontline Research in Science and Technology*, 2022, 01(02), 067-082.
- [168]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). Developing a regulatory model for product quality assurance in Nigeria's local industries. *International Journal of Frontline Research in Multidisciplinary Studies*, 1(02), 54-69.
- [169]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A service standardization model for Nigeria's healthcare system: Toward improved patient care. *International Journal of Frontline Research in Multidisciplinary Studies*, 1(2), 40-53.
- [170]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A model for wealth management through standardized financial advisory practices in Nigeria. *International Journal of Frontline Research in Multidisciplinary Studies*, 1(2), 27-39.
- [171]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A conceptual model for standardizing tax procedures in Nigeria's public and private sectors. *International Journal of Frontline Research in Multidisciplinary Studies*, 1(2), 14-26
- [172]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A conceptual framework for enhancing product standardization in Nigeria's manufacturing sector. *International Journal of Frontline Research in Multidisciplinary Studies*, 1(2), 1-13.
- [173]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). Modeling a national standardization policy for made-in-Nigeria products: Bridging the global competitiveness gap. *International Journal of Frontline Research in Science and Technology*, 1(2), 98-109.
- [174]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A theoretical model for standardized taxation of Nigeria's informal sector: A pathway to compliance. *International Journal of Frontline Research in Science and Technology*, 1(2), 83-97.
- [175]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A model for foreign direct investment (FDI) promotion through standardized tax policies in Nigeria. *International Journal of Frontline Research in Science and Technology*, 1(2), 53-66.
- [176]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2022). A regulatory model for standardizing financial advisory services in Nigeria. *International Journal of Frontline Research in Science and Technology*, 1(2), 67-82.
- [177]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A technological model for standardizing digital financial services in Nigeria. *International Journal of Frontline Research and Reviews*, 1(4), 57-073.
- [178]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A policy model for regulating and standardizing financial advisory services in Nigeria's capital market. *International Journal of Frontline Research and Reviews*, 1(4), 40-56.
- [179]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A digital taxation model for Nigeria: standardizing collection through technology integration. *International Journal of Frontline Research and Reviews*, 1(4), 18-39.
- [180]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A conceptual model for standardized taxation of SMES in Nigeria: Addressing multiple taxation. *International Journal of Frontline Research and Reviews*, 1(4), 1-017.
- [181]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A theoretical framework for standardized financial advisory services in pension management in Nigeria. *International Journal of Frontline Research and Reviews*, 1(3), 66-82.
- [182]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A service delivery standardization framework for Nigeria's hospitality industry. *International Journal of Frontline Research and Reviews*, 1(3), 51-65.
- [183]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A digital financial advisory standardization framework for client success in Nigeria. *International Journal of Frontline Research and Reviews*, 1(3), 18-32.
- [184]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A conceptual model for Agro-based product standardization in Nigeria's agricultural sector. *International Journal of Frontline Research and Reviews*, 1(3), 1-17.
- [185]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2023). A theoretical model for harmonizing local and international product standards for Nigerian exports. *International Journal of Frontline Research and Reviews*, 1(4), 74-93.
- [186]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2024). A compliance and audit model for tackling tax evasion in Nigeria. *International Journal of Frontline Research and Reviews*, 2(2), 57-68.
- [187]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P., & Komolafe, M. O. (2024). A comparative model for financial advisory standardization in Nigeria and sub-Saharan Africa. *International Journal of Frontline Research and Reviews*, 2(2), 45-056.
- [188]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P.-M and Komolafe M. O. (2023): A framework for standardizing tax administration in Nigeria: Lessons from global practices. *International Journal of Frontline Research and Reviews*, 2023, 01(03), 033-050.
- [189]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P.-M and Komolafe M. O. (2022): A conceptual model for financial advisory standardization: Bridging the financial literacy gap in Nigeria. *International Journal of Frontline Research in Science and Technology*, 2022, 01(02), 038-052
- [190]. Okeke, I. C., Agu, E. E., Ejike, O. G., Ewim, C. P.-M and Komolafe M. O. (2024): A comparative model for financial advisory standardization in Nigeria and Sub-Saharan Africa. *International Journal of Frontline Research and Reviews*, 2024, 02(02), 045-056.
- [191]. Okeke, I. C., Komolafe M. O., Agu, E. E., Ejike, O. G & Ewim, C. P.-M. (2024): A trust-building model for financial advisory services in Nigeria's investment sector. *International Journal of Applied Research in Social Sciences* P-ISSN: 2706-9176, E-ISSN: 2706-9184 Volume 6, Issue 9, P.No. 2276-2292, September 2024.
- [192]. Okogwu, C., Agho, M. O., Adeyinka, M. A., Odulaja, B. A., Eyo-Udo, N. L., Daraojimba, C., & Banso, A. A. (2023). Exploring the integration of sustainable materials in supply chain management for environmental impact. *Engineering Science & Technology Journal*, 4(3), 49-65.

- [193]. Okoli, U. I., Obi, C. O. Adewusi, A. O., & Abrahams, T. O. (2024). A Review of Threat Detection and Defense Mechanisms: Machine Learning in Cybersecurity. *World Journal of Advanced Research and Reviews*, 21(01), pp 2286-2295
- [194]. Okoye, C. C., Addy, W. A., Adeoye, O. B., Oyewole, A. T., Ofodile, O. C., Odeyemi, O., & Ololade, Y. J. (2024). Sustainable supply chain practices: a review of innovations in the USA and Africa. *International Journal of Applied Research in Social Sciences*, 6(3), 292-302.
- [195]. Okoye, C. C., Ofodile, O. C., Nifise, A. O. A., Odeyemi, O., & Tula, S. T. (2024). Climate risk assessment in petroleum operations: A review of CSR practices for sustainable Resilience in the United States and Africa. *GSC Advanced Research and Reviews*, 18(2), 234-245.
- [196]. Olorunsogo, T. O., Anyanwu, A., Abrahams, T. O., Olorunsogo, T., Ehimuan, B., & Reis, O. (2024). Emerging technologies in public health campaigns: Artificial intelligence and big data. *International Journal of Science and Research Archive*, 11(1), 478-487.
- [197]. Olorunyomi, T. D., Okeke, I. C. Sanyaolu, T. O., & Adeleke, A. G. (2024). Streamlining budgeting and forecasting across multi-cloud environments with dynamic financial models. *Finance & Accounting Research Journal*, 6(10), 1881-1892.
- [198]. Olorunyomi, T. D., Okeke, I. C., Ejike, O. G., & Adeleke, A. G. (2024). Using Fintech innovations for predictive financial modeling in multi-cloud environments. *Computer Science & IT Research Journal*, 5(10), 2357-2370.
- [199]. Olorunyomi, T. D., Sanyaolu, T. O., Adeleke, A. G., & Okeke, I. C. (2024). Analyzing financial analysts' role in business optimization and advanced data analytics. *International Journal of Frontiers in Science and Technology Research*, 7(2), 29-38.
- [200]. Olorunyomi, T. D., Sanyaolu, T. O., Adeleke, A. G., & Okeke, I. C. (2024). Integrating FinOps in healthcare for optimized financial efficiency and enhanced care. *International Journal of Frontiers in Science and Technology Research*, 7(2), 20-28.
- [201]. Olurin, J. O., Okonkwo, F., Eleogu, T., James, O. O., Eyo-Udo, N. L., & Daraojimba, R. E. (2024). Strategic HR management in the manufacturing industry: balancing automation and workforce development. *International Journal of Research and Scientific Innovation*, 10(12), 380-401.
- [202]. Olutimehin, D. O., Nwankwo, E. E., Ofodile, O. C., & Ugochukwu, C. E. (2024). Strategic operations management in FMCG: A comprehensive review of best practices and innovations. *International Journal of Management & Entrepreneurship Research*, 6(3), 780-794.
- [203]. Olutimehin, D. O., Ofodile, O. C., Ejibe, I., & Oyewole, A. (2024). Developing a strategic partnership model for enhanced performance in emerging markets. *International Journal of Management & Entrepreneurship Research*, 6(3), 806-814.
- [204]. Olutimehin, D. O., Ofodile, O. C., Ejibe, I., Odunaiya, O. G., & Soyombo, O. T. (2024). Innovations in business diversity and inclusion: case studies from the renewable energy sector. *International Journal of Management & Entrepreneurship Research*, 6(3), 890-909.
- [205]. Olutimehin, D. O., Ofodile, O. C., Ejibe, I., Odunaiya, O. G., & Soyombo, O. T. (2024). The role of technology in supply chain risk management: innovations and challenges in logistics. *International Journal of Management & Entrepreneurship Research*, 6(3), 878-889.
- [206]. Olutimehin, D. O., Ofodile, O. C., Ejibe, I., Odunaiya, O. G., & Soyombo, O. T. (2024). Implementing ai in business models: strategies for efficiency and innovation. *International Journal of Management & Entrepreneurship Research*, 6(3), 863-877.
- [207]. Olutimehin, D. O., Ofodile, O. C., Ejibe, I., Odunaiya, O. G., & Soyombo, O. T. (2024). The role of technology in supply chain risk management: innovations and challenges in logistics. *International Journal of Management & Entrepreneurship Research*, 6(3), 878-889.
- [208]. Olutimehin, D. O., Ofodile, O. C., Ugochukwu, C. E., & Nwankwo, E. E. (2024). Corporate governance and stakeholder engagement in Nigerian enterprises: A review of current practices and future directions. *World Journal of Advanced Research and Reviews*, 21(3), 736-742.
- [209]. Olutimehin, D. O., Ugochukwu, C. E., Ofodile, O. C., Nwankwo, E. E., & Joel, O. S. (2024). Optimizing Fmcg Supply Chain Dynamics: A Novel Framework For Integrating Operational Efficiency And Customer Satisfaction. *International Journal of Management & Entrepreneurship Research*, 6(3), 770-779.
- [210]. Onesi-Ozigagun, O., Ololade, Y. J., Eyo-Udo, N. L., & Ogundipe, D. O. (2024). Revolutionizing education through AI: a comprehensive review of enhancing learning experiences. *International Journal of Applied Research in Social Sciences*, 6(4), 589-607.
- [211]. Onesi-Ozigagun, O., Ololade, Y. J., Eyo-Udo, N. L., & Ogundipe, D. O. (2024). Leading digital transformation in non-digital sectors: a strategic review. *International Journal of Management & Entrepreneurship Research*, 6(4), 1157-1175.
- [212]. Onesi-Ozigagun, O., Ololade, Y. J., Eyo-Udo, N. L., & Oluwaseun, D. (2024). Data-driven decision making: Shaping the future of business efficiency and customer engagement.
- [213]. Onesi-Ozigagun, O., Ololade, Y. J., Eyo-Udo, N. L., & Oluwaseun, D. (2024). Agile product management as a catalyst for technological innovation.
- [214]. Onesi-Ozigagun, O., Ololade, Y. J., Eyo-Udo, N. L., & Oluwaseun, D. (2024). AI-driven biometrics for secure fintech: Pioneering safety and trust.
- [215]. Oriekhoe, O. I., Addy, W. A., Okoye, C. C., Oyewole, A. T., Ofodile, O. C., & Ugochukwu, C. E. (2024). The role of accounting in mitigating food supply chain risks and food price volatility. *International Journal of Science and Research Archive*, 11(1), 2557-2565.
- [216]. Orieno, O. H., Ndubuisi, N. L., Eyo-Udo, N. L., Ilojiana, V. I., & Biu, P. W. (2024). Sustainability in project management: A comprehensive review. *World Journal of Advanced Research and Reviews*, 21(1), 656-677.
- [217]. Osunlaja, O. O., Adepoju, O. O., & Esan, O. (2024). Electronic health records (EHR) and staff competencies for quality service delivery in Nigeria. *Journal of Healthcare in Developing Countries*, 4(1), 31-38.
- [218]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2023) AI-driven devops: Leveraging machine learning for automated software development and maintenance. *Engineering Science & Technology Journal*, 4(6), pp. 728-740
- [219]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2024) Microservices architecture in cloud-native applications: Design patterns and scalability. *Computer Science & IT Research Journal*, 5(9), pp. 2107-2124
- [220]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2022). Ethical AI: Addressing bias in machine learning models and software applications. *Computer Science & IT Research Journal*, 3(3), pp. 115-126
- [221]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2023) Advancements in quantum computing and their implications for software development. *Computer Science & IT Research Journal*, 4(3), pp. 577-593
- [222]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2023) 5G technology and its impact on software engineering: New opportunities for mobile applications. *Computer Science & IT Research Journal*, 4(3), pp. 562-576
- [223]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2023) AI-driven devops: Leveraging machine learning for automated software development and maintenance. *Engineering Science & Technology Journal*, 4(6), pp. 728-740
- [224]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2024) Microservices architecture in cloud-native applications: Design patterns and scalability. *Computer Science & IT Research Journal*, 5(9), pp. 2107-2124

- [225]. Oyeniran, C.O., Adewusi, A.O., Adeleke, A. G., Akwawa, L.A., Azubuko, C. F. (2022). Ethical AI: Addressing bias in machine learning models and software applications. *Computer Science & IT Research Journal*, 3(3), pp. 115-126
- [226]. Oyeniran, O. C., Modupe, O.T., Otitola, A. A., Abiona, O.O., Adewusi, A.O., & Oladapo, O.J. 2024, A comprehensive review of leveraging cloud-native technologies for scalability and resilience in software development. *International Journal of Science and Research Archive*, 2024, 11(02), pp 330–337
- [227]. Oyewole, A. T., Adeoye, O. B., Addy, W. A., Okoye, C. C., & Ofodile, O. C. (2024). Enhancing global competitiveness of US SMES through sustainable finance: A review and future directions. *International Journal of Management & Entrepreneurship Research*, 6(3), 634-647.
- [228]. Oyewole, A. T., Adeoye, O. B., Addy, W. A., Okoye, C. C., Ofodile, O. C., & Ugochukwu, C. E. (2024). Promoting sustainability in finance with AI: A review of current practices and future potential. *World Journal of Advanced Research and Reviews*, 21(3), 590-607.
- [229]. Oyewole, A. T., Adeoye, O. B., Addy, W. A., Okoye, C. C., Ofodile, O. C., & Ugochukwu, C. E. (2024). Augmented and virtual reality in financial services: A review of emerging applications. *World Journal of Advanced Research and Reviews*, 21(3), 551-567.
- [230]. Oyewole, A. T., Adeoye, O. B., Addy, W. A., Okoye, C. C., Ofodile, O. C., & Ugochukwu, C. E. (2024). Predicting stock market movements using neural networks: A review and application study. *Computer Science & IT Research Journal*, 5(3), 651-670.
- [231]. Oyewole, A. T., Adeoye, O. B., Addy, W. A., Okoye, C. C., Ofodile, O. C., & Ugochukwu, C. E. (2024). Automating financial reporting with natural language processing: A review and case analysis. *World Journal of Advanced Research and Reviews*, 21(3), 575-589.
- [232]. Oyewole, A. T., Okoye, C. C., Ofodile, O. C., & Ejairu, E. (2024). Reviewing predictive analytics in supply chain management: Applications and benefits. *World Journal of Advanced Research and Reviews*, 21(3), 568-574.
- [233]. Oyewole, A. T., Okoye, C. C., Ofodile, O. C., & Ugochukwu, C. E. (2024). Cybersecurity risks in online banking: A detailed review and preventive strategies applicatio. *World Journal of Advanced Research and Reviews*, 21(3), 625-643.
- [234]. Oyewole, A. T., Okoye, C. C., Ofodile, O. C., Odeyemi, O., Adeoye, O. B., Addy, W. A., & Ololade, Y. J. (2024). Human resource management strategies for safety and risk mitigation in the oil and gas industry: A review. *International Journal of Management & Entrepreneurship Research*, 6(3), 623-633.
- [235]. Oyindamola, A., & Esan, O. (2023). Systematic Review of Human Resource Management Demand in the Fourth Industrial Revolution Era: Implication of Upskilling, Reskilling and Deskilling. *Lead City Journal of the Social Sciences (LCJSS)*, 8(2), 88-114.
- [236]. Paul, P. O., Ogugua, J. O., & Eyo-Udo, N. L. (2024). Innovations in fixed asset management: Enhancing efficiency through advanced tracking and maintenance systems.
- [237]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). Real-time data analytics in retail: A review of USA and global practices. *GSC Advanced Research and Reviews*, 18(3), 059-065.
- [238]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). E-commerce and consumer behavior: A review of AI-powered personalization and market trends. *GSC Advanced Research and Reviews*, 18(3), 066-077.
- [239]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). Business strategies in virtual reality: a review of market opportunities and consumer experience. *International Journal of Management & Entrepreneurship Research*, 6(3), 722-736.
- [240]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). The digital transformation of SMES: a comparative review between the USA and Africa. *International Journal of Management & Entrepreneurship Research*, 6(3), 737-751.
- [241]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). Digital marketing in tourism: a review of practices in the USA and Africa. *International Journal of Applied Research in Social Sciences*, 6(3), 393-408.
- [242]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). E-commerce and consumer behavior: A review of AI-powered personalization and market trends. *GSC Advanced Research and Reviews*, 18(3), 066-077.
- [243]. Raji, M. A., Olodo, H. B., Oke, T. T., Addy, W. A., Ofodile, O. C., & Oyewole, A. T. (2024). Real-time data analytics in retail: A review of USA and global practices. *GSC Advanced Research and Reviews*, 18(3), 059-065
- [244]. Reis, O., Eneh, N. E., Ehimuan, B., Anyanwu, A., Olorunsogo, T., & Abrahams, T. O. (2024). Privacy law challenges in the digital age: a global review of legislation and enforcement. *International Journal of Applied Research in Social Sciences*, 6(1), 73-88.
- [245]. Reis, O., Oliha, J. S., Osasona, F., & Obi, O. C. (2024). Cybersecurity dynamics in Nigerian banking: trends and strategies review. *Computer Science & IT Research Journal*, 5(2), 336-364.
- [246]. Samira, Z., Weldegeorgise, Y. W., Osundare, O. S., Ekpobimi, H. O., & Kandeke, R. C. (2024). API management and cloud integration model for SMEs. *Magna Scientia Advanced Research and Reviews*, 12(1), 078-099.
- [247]. Sanyaolu, T. O., Adeleke, A. G., Azubuko, C. F., & Osundare, O. S. (2024). Exploring fintech innovations and their potential to transform the future of financial services and banking.
- [248]. Sanyaolu, T. O., Adeleke, A. G., Azubuko, C. F., & Osundare, O. S. (2024). Harnessing blockchain technology in banking to enhance financial inclusion, security, and transaction efficiency.
- [249]. Sanyaolu, T. O., Adeleke, A. G., Efunniyi, C. P., Akwawa, L. A., & Azubuko, C. F. (2023). Stakeholder management in IT development projects: Balancing expectations and deliverables. *International Journal of Management & Entrepreneurship Research P-ISSN*, 2664-3588.
- [250]. Shoetan, P. O., Oyewole, A. T., Okoye, C. C., & Ofodile, O. C. (2024). Reviewing the role of big data analytics in financial fraud detection. *Finance & Accounting Research Journal*, 6(3), 384-394.
- [251]. Sonko, S., Adewusi, A.O., Obi, O. O., Onwusinkwue, S. & Atadoga, A. 2024, Challenges, ethical considerations, and the path forward: A critical review towards artificial general intelligence. *World Journal of Advanced Research and Reviews*, 2024, 21(03), pp 1262–1268
- [252]. Soremekun, Y. M., Abioye, K. M., Sanyaolu, T. O., Adeleke, A. G., Efunniyi, C. P., (Independent Researcher, U. K., ... & OneAdvanced, U. K. 2024): Theoretical foundations of inclusive financial practices and their impact on innovation and competitiveness among US SMEs.
- [253]. Soremekun, Y. M., Abioye, K. M., Sanyaolu, T. O., Adeleke, A. G., Efunniyi, C. P., Independent Researcher, U. K., ... & OneAdvanced, U. K. (2024). Theoretical foundations of inclusive financial practices and their impact on innovation and competitiveness among US SMEs. *International Journal of Management & Entrepreneurship Research P-ISSN*, 2664-3588.
- [254]. Soremekun, Y. M., Abioye, K. M., Sanyaolu, T. O., Adeleke, A. G., & Efunniyi, C. P. (2024). A conceptual model for inclusive lending through fintech innovations: Expanding SME access to capital in the US.
- [255]. Soremekun, Y. M., Abioye, K. M., Sanyaolu, T. O., Adeleke, A. G., & Efunniyi, C. P. (2024). Conceptual framework for assessing the impact of financial access on SME growth and economic equity in the US.
- [256]. Tula, O. A., Daraojimba, C., Eyo-Udo, N. L., Egbokhaebho, B. A., Ofonagoro, K. A., Ogunjobi, O. A., ... & Bansa, A. A. (2023). Analyzing global evolution of materials research funding and its influence on innovation landscape: a case study of us investment strategies. *Engineering Science & Technology Journal*, 4(3), 120-139.
-

- [257]. Ugochukwu, C. E., Ofodile, O. C., Okoye, C. C., & Akinrinola, O. (2024). Sustainable smart cities: the role of fintech in promoting environmental sustainability. *Engineering Science & Technology Journal*, 5(3), 821-835.
- [258]. Usman, F. O., Eyo-Udo, N. L., Etukudoh, E. A., Odonkor, B., Ibeh, C. V., & Adegbola, A. (2024). A critical review of ai-driven strategies for entrepreneurial success. *International Journal of Management & Entrepreneurship Research*, 6(1), 200-215.
- [259]. Usuemerai, P.A., Ibikunle, O.E., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. A conceptual framework for digital health marketing strategies to enhance public health outcomes in underserved communities. *World Journal of Advanced Pharmaceutical and Medical Research*, 7(2), pp.1–25. Available at: <https://doi.org/10.53346/wjapmr.2024.7.2.0044>.
- [260]. Usuemerai, P.A., Ibikunle, O.E., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. A conceptual framework for integrating digital transformation in healthcare marketing to boost patient engagement and compliance. *World Journal of Advanced Pharmaceutical and Medical Research*, 7(2), pp.26–50. Available at: <https://doi.org/10.53346/wjapmr.2024.7.2.0045>.
- [261]. Usuemerai, P.A., Ibikunle, O.E., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. A sales force effectiveness framework for enhancing healthcare access through pharmaceutical sales and training programs. *World Journal of Advanced Pharmaceutical and Medical Research*, 7(2), pp.51–76. Available at: <https://doi.org/10.53346/wjapmr.2024.7.2.0046>.
- [262]. Usuemerai, P.A., Ibikunle, O.E., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. A strategic brand development framework for expanding cardiovascular and endocrinology treatments in emerging markets. *World Journal of Advanced Pharmaceutical and Medical Research*, 7(2), pp.77–101. Available at: <https://doi.org/10.53346/wjapmr.2024.7.2.0047>.
- [263]. Usuemerai, P.A., Ibikunle, O.E., Abass, L.A., Alemede, V., Nwankwo, E.I. and Mbata, A.O., 2024. Advanced supply chain optimization for emerging market healthcare systems. *International Journal of Management & Entrepreneurship Research*, 6(10), pp.3321–3356. Available at: <https://doi.org/10.51594/ijmer.v6i10.1637>.
- [264]. Uwaoma, P. U., Eboigbe, E. O., Eyo-Udo, N. L., Daraojimba, D. O., & Kaggwa, S. (2023). Space commerce and its economic implications for the US: A review: Delving into the commercialization of space, its prospects, challenges, and potential impact on the US economy. *World Journal of Advanced Research and Reviews*, 20(3), 952-965.
- [265]. Uwaoma, P. U., Eboigbe, E. O., Eyo-Udo, N. L., Ijiga, A. C., & others. (2023). "Mixed Reality in US Retail: A Review: Analyzing the Immersive Shopping Experiences, Customer Engagement, and Potential Economic Implications." *World Journal of Advanced Research and Reviews*, 2023.
- [266]. Uwaoma, P. U., Eboigbe, E. O., Eyo-Udo, N. L., Ijiga, A. C., Kaggwa, S., & Daraojimba, D. O. (2023). The fourth industrial revolution and its impact on agricultural economics: preparing for the future in developing countries. *International Journal of Advanced Economics*, 5(9), 258-270.
- [267]. Uzougbo, N.S., Ikegwu, C.G., & Adewusi, A.O. (2024) Cybersecurity Compliance in Financial Institutions: A Comparative Analysis of Global Standards and Regulations. *International Journal of Science and Research Archive*, 12(01), pp. 533-548
- [268]. Uzougbo, N.S., Ikegwu, C.G., & Adewusi, A.O. (2024) Enhancing Consumer Protection in Cryptocurrency Transactions: Legal Strategies and Policy Recommendations. *International Journal of Science and Research Archive*, 12(01), pp. 520-532
- [269]. Uzougbo, N.S., Ikegwu, C.G., & Adewusi, A.O. (2024) International Enforcement of Cryptocurrency Laws: Jurisdictional Challenges and Collaborative Solutions. *Magna Scientia Advanced Research and Reviews*, 11(01), pp. 068-083
- [270]. Uzougbo, N.S., Ikegwu, C.G., & Adewusi, A.O. (2024) Legal Accountability and Ethical Considerations of AI in Financial Services. *GSC Advanced Research and Reviews*, 19(02), pp. 130–142
- [271]. Uzougbo, N.S., Ikegwu, C.G., & Adewusi, A.O. (2024) Regulatory Frameworks for Decentralized Finance (DeFi): Challenges and Opportunities. *GSC Advanced Research and Reviews*, 19(02), pp. 116–129.